



DEMOCRATIC NATIONAL COMMITTEE EXECUTIVE COMMITTEE ROSTER 2004 - 2008

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As of Friday, November 05, 2004

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DEMOCRATIC NATIONAL COMMITTEE

MEETING OF THE EXECUTIVE COMMITTEE

Yorktown/Valley Forge Room
Hyatt Regency Hotel
400 New Jersey Avenue, N.W.
Washington, D.C.
Friday, February 21, 2003

The meeting was convened at 6:08 p.m., TERRY
MCAULIFFE, Chairman, presiding.

OFFICERS PRESENT:

TERRY MCAULIFFE, Chairman, presiding	
LOTTIE H. SHACKELFORD	JOE CARMICHAEL
Vice Chair	Vice Chair; President, ASDC
ANDREW TOBIAS	ALICE TRAVIS GERMOND
Treasurer	Secretary
MAUREEN WHITE	
National Finance Chair	

P R O C E E D I N G S

CALL TO ORDER

CHAIRMAN MCAULIFFE: I would like to call the
meeting to order of the Executive Committee of the DNC. I
would ask all the members to please stand for the pledge
of allegiance.

PLEDGE OF ALLEGIANCE

(Attendees stand and recite the Pledge of
Allegiance.)

CHAIRMAN MCAULIFFE: Thank you. Good afternoon.
Are we all having a good day?

VOICES: Yes.

CHAIRMAN MCAULIFFE: Very good.

Do you see Norm?

(No response.)

Norm is not going to do our D.C. welcome, I take
it.

What I would like to now do is introduce the
great Ros Wyman, great member from the great State of
California, also resolution for the 1984 successful
convention, who is going to do an introduction for us.
Let's hear it for Ros Wyman.

(Applause.)

MS. WYMAN: This one was just handed to me, so
let's see if I can read still. Take off the glasses.

Now, I have the honor of presenting the you the
new Governor of Maine. As a former member of Congress,
Governor John Baldacci was one of our party's bright
moments of November 5th, 2002. As Governor Baldacci
knows, under President Bush, governors are facing the
worst fiscal crisis since World War II, and we face
deficits, budget crunches, and tough decisions.

Thanks to leaders like the Governor and strong
Democratic values, we know we are in good hands. The
people of Maine are lucky to have the Governor to fight on

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11 the front lines of homeland security, war, and terrorism,
12 education and health care. Governor Baldacci is currently
13 leading a statewide charge to the residents of Maine to
14 provide quality health care coverage to all residents of
15 Maine. The Governor has thrown down the gauntlet towards
16 providing affordable quality health care for every man,
17 woman, and child in the State of Maine.

18 As one of his first acts as Governor, he signed
19 an executive order to establish a Governor's Office of
20 Health Care Parity and Finance, through which he will test
21 a plan that he can present to the legislature this year.

22 Let me digress for a moment. This is a good
23 executive order. The President of the United States seems
24 to be acting by legislative order, which keeps everything
25 from going to Congress. So this is a good executive

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1 order.

2 Members of the Executive Committee, please join
3 me in welcoming one of our finest new governors, Governor
4 John Baldacci.

5 (Standing ovation.)

6 REMARKS BY GOVERNOR JOHN BALDACCI

7 GOVERNOR BALDACCI: Thank you very much. You
8 are all going to be officers in our administration.

9 Listen. I thank you very much for that
10 reception and I appreciate the introduction.

11 MS. WYMAN: You are welcome.

12 GOVERNOR BALDACCI: Thank you.

13 MS. WYMAN: You don't know wine. Balducci wine
14 is very good.

15 GOVERNOR BALDACCI: It is, it's very good, it's
16 very good. And every time that I run into people and they
17 look at my name and they want to make it "Balducci." What
18 happened was it was "Baldacci" and every once in a
19 while -- we're both in the food business. They run a deli
20 in New York and we have a small Italian restaurant in
21 Maine, actually third generation.

22 (Applause.)

23 They only give me five minutes for my remarks,
24 so I can't be interrupted by applause.

25 (Laughter.)

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1 But my grandparents came over from Italy and
2 they landed in the port of Baltimore, and in Maine they
3 imported Italian labor to help build the paper mills. So
4 my grandfather started a bar and my grandmother wanted to
5 make sure that they were sober, so she started the
6 restaurant.

7 So we are third generation, and we named the
8 restaurant the "Baltimore Restaurant" because America was
9 the land of opportunity for my grandparents when they
10 immigrated from Italy. And it has meant a lot to my seven
11 brothers and sisters, who over the years were realizing
12 why under the child labor laws that family members were
13 exempted. The larger the family, the more often you
14 worked.

15 But I appreciate the opportunity to be before
16 you today. It certainly is an honor to be a Governor of a
17 State, even if it is the only New England State that has a
18 Democratic governor. So we have good meetings in the
19 Democratic caucus in the New England Governors
20 Association. They always agree. I look in the mirror and
21 decide what the agenda is going to be every day.

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22 But at the same time, I know the challenges and
23 pressures are there of trying to address the budget during
24 very difficult times. Health care is our singular issue.
25 It was the most important issue that the people of Maine,

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1 small businesses, working families, individuals, wanted us
2 to address.

3 I knew as Governor it was going to be important
4 to me during the budget process to make sure that I
5 protected those who were eligible for the Medicaid
6 program, to make sure that we were protecting the people
7 who were in the most vulnerable positions. I knew it
8 would be a very difficult time to do that, given the
9 budget.

10 But we were able to do that and protect
11 eligibility. We were able to expand health care in our
12 budget during very difficult times, because we have
13 included now mental health parity, because by actually
14 having a program of health including mental health it
15 actually saved on our budget, because the State had been
16 picking up those expenses over the years and Maine was one
17 of the few States that did not have it. And by expanding
18 health care -- so health care is an issue.

19 It is an economic issue. It is an issue that
20 people are depending upon us to come up with the answers.
21 That's why it's important for me as the Governor to come
22 forward with that plan. We have done that. We have come
23 out with an outline of a plan to begin to do things in
24 Maine without having to go to the Federal Government and
25 asking permission, because this administration isn't as

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1 sensitive to expanding universal health care.

2 This administration has been fighting with the
3 State in terms of affordable prescription medications and
4 it has taken the State of Maine to the United States
5 Supreme Court because of what our State legislature tried
6 to do and it tried to address.

7 I want you to know we had an outstanding U.S.
8 Senate candidate, Shelley Pengree, who is a singular
9 person.

10 (Applause.)

11 But she made that -- and that was such an
12 important issue, and she was able to have that message
13 resonate throughout the country in terms of affordable
14 prescription medication -- very, very important.

15 I know that you are having a busy time. I just
16 want to say that as a Maine resident that we do provide
17 consulting services on snow removal, and if you are
18 looking for any help we would be able to give you some. I
19 know here it's the District, that they're challenged with
20 it. And frankly, it's one of the more unusual things that
21 we have seen, how you are able to use a push broom to
22 handle six inches of snow. It's something that we would
23 have always had a shovel. I should have brought a few
24 with me here.

25 But I also want to say that we are very

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1 fortunate in our State because, even though it is a small
2 State of 1.2 million people, you get the best people,
3 hardest-working people, most family-oriented people, and
4 people who do want to make a difference. Our State is
5 very proud the have Democratic principles and traditions
6 and values to grow on, because Maine is going to be a

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7 leader in providing those opportunities:

8 Educational opportunities. Our budget expanded
9 community colleges. Even though we didn't have a lot of
10 money to do it, we got the university system and the
11 technical colleges to create a community college system so
12 that we could bump up our educational levels, because if
13 you're going to get higher you've got to have higher
14 education.

15 President Clinton advanced the Hope Scholarship
16 by opening the doors for the first two years. We're
17 trying to make sure it's affordable and accessible in our
18 State, taking advantage of what was done by the
19 administration earlier on, because those tax credits and
20 the Pell grants and all the student financial aid are so
21 important in a very poor State to make sure that people
22 have that opportunity like my brothers and sisters and
23 many other family members, knowing that education is
24 something that nobody can ever take away from you. That's
25 your independence. That makes you boss and you can hang

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1 up your shingle.

2 We've been able to make sure that we've brought
3 forward our health policy that I talked about -- very
4 important to include mental health with regular health and
5 having a universal health care program.

6 We're going to come forward with a plan that's
7 going to be a comprehensive plan, that's using the State
8 employees health benefits. The same plan that the
9 Governor has and individuals have is going to be available
10 to people. So it's going to be our single plan, but it's
11 going to be a comprehensive plan, and we're going to open
12 it up to people, not shutting out the private market, but
13 we are addressing a void that's out there and making sure
14 that affordable, accessible health insurance is available
15 to small businesses, and creating alliances, and also to
16 working families.

17 We are doing it not with extra taxes and
18 additional resources, but we are doing it using our State
19 employees and our public employees and inviting them to
20 join a purchasing panel together and giving us the
21 collective strength that that all brings, so that we can
22 use it as an economic force to address our issues.

23 You know, when you have affordable health
24 insurance, it helps families. It helps families stay
25 together, spend more time strengthening those families,

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1 because I was told a long time ago that the best social
2 service program is a good job and the best social service
3 department is the family. And the more that our policies
4 strengthen those, the better off that we're going to be.

5 I know you're having a busy time. I appreciate
6 the opportunity to be here. I'm looking forward to
7 working with all of you.

8 Our country is founded on democracy and civil
9 rights and individual rights, and I think how we practice
10 it here in our country sends ripples across the oceans. I
11 think that, you know, we're seeing now how much money it's
12 going to take to try to get Turkey to be sensitive and
13 sympathetic to us. We're trying to do things across the
14 country and using strong arms in terms of our foreign
15 policy, when if we would only practice our democracy and
16 our civil rights and our individual rights here we'd
17 demonstrate around the world the strength of America,

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18 because that's what its strength is, because they see how
19 we --

20 (Applause.)

21 GOVERNOR BALDACCI: I just want to close by, I
22 used to go back to Italy and I had the siestas. I haven't
23 been to Lebanon yet, Jim, but we're going to get there.
24 My mother -- by the way, my mother was half-Lebanese. My
25 mother was Lebanese, my father was Italian, so I never got

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1 to have any American food earlier on. It was always
2 spaghetti and lasagna and tabouli and everything else.
3 But my grandmother said to me when I used to
4 think about going back to Italy and you see the siestas in
5 the afternoons and the family time and everything seemed
6 to be a slower pace, and I'd say: what a lovely time that
7 is, you know. Isn't that great. You know, maybe we
8 should be going back to that.

9 My grandmother always reminded me: well, it's
10 nice and everything else, but we look to America as the
11 future. So what they see here they see in their own
12 futures. And what we do put in that glass is what we get
13 out of that glass.

14 I just want to say, I'm proud to be a Democrat.
15 I'm proud to be a Democratic Governor and proud to be
16 working with all of you.

17 Thank you very much.

18 (Applause.)

19 CHAIRMAN MCAULIFFE: Thank you, Governor.

20 The next item on the agenda is a report on the
21 DNC Ad Hoc Committee on Affiliated Organizations by our
22 Committee Chair Tom Hynes. I want to thank Tom Hynes. He
23 had to miss the meeting yesterday because he was at
24 Mrs. Daley's funeral in Chicago. He has to leave right
25 after this meeting to go back to Chicago because he has

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1 some caucus meetings tomorrow before Tuesday's primary.

2 But I want to thank Tom and the entire committee
3 for the outstanding work they have done and the dedication
4 of this committee. Thank you. Mr. Chairman.

5 (Applause.)

6 REPORT OF THE AD HOC COMMITTEE

7 ON AFFILIATED ORGANIZATIONS

8 MR. HYNES: Thank you, Mr. Chairman.

9 Let me begin by thanking Alice Germond, who so
10 ably pinch hit yesterday and ran the meeting and brought
11 it to a very successful conclusion.

12 Just so we are all on the same page -- and
13 Alice, please, after I am finished jump in and add
14 anything that I may have omitted. But just so that we are
15 all on the same page, a couple of people have said: what
16 is the Ad Hoc Committee on Affiliated Organizations? It
17 is a very mysterious-sounding group, but it is actually
18 relatively simple.

19 It is the third committee concentrating in the
20 same general area. The first was Don Fowler's Committee
21 on Membership and Participation in the Democratic National
22 Committee. The second was Lottie Shackelford's Committee
23 on Caucuses, determining the rules by which caucuses would
24 be created within the Democratic National Committee.

25 Then there was another area of concern and

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1 question and actually vagueness, and that was how could
2 organizations that were national in scope and Democratic

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3 affiliate with the Democratic National Committee, under
4 what circumstances should they be allowed to affiliate,
5 and what kind of participation could they have in the
6 Democratic National Committee?

7 So the Ad Hoc Committee on Affiliated
8 Organizations was set up to answer that question and that
9 is what we have done. It does not include, again, to
10 narrow the scope, this does not include organizations of
11 elected officials. This is limited to organizations
12 national in scope, Democratic organizations made up of
13 individual citizens around this country.

14 The committee was appointed in July of 2001. We
15 have held three meetings in person and one by conference
16 call, and we have come up with a set of recommendations.
17 Pending before the DNC since prior to 2001 were
18 applications from the National Democratic Ethnic
19 Coordinating Committee and the National Democratic Seniors
20 Coordinating Council. And in addition, Native American
21 leaders have been considering the issue of affiliation.

22 So in that context, we held hearings, gathered
23 all kinds of information about the organizations that were
24 seeking affiliation, and came up with a set of guidelines
25 that are our best effort to achieve a balance between the

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1 desire to be all-inclusive in terms of the membership of
2 the DNC and the need also to avoid any unnecessary
3 dilution in the voice of the current membership.

4 So we have established five tests. I won't go
5 into the details on all of them, but suffice it to say we
6 have established five tests as to affiliation and that an
7 organization must meet these tests in order to be eligible
8 for affiliation. Essentially, they require the process
9 and the membership be open, that the organization be
10 national in scope, that they support the principles of the
11 Democratic Party, and that they are not duplicative of an
12 existing caucus or organization that is already
13 affiliated.

14 Those tests, we believe, will make it possible
15 for organizations to affiliate, but will not open the
16 doors to any rump group that is established, and will
17 bring some order to this process.

18 Along with affiliation, the committee has
19 recommended that any group that is given approval for
20 affiliation will be granted two seats on the Democratic
21 National Committee. So there will be two memberships that
22 go with the affiliation.

23 We have also put in a provision that would
24 require -- in effect, it could result in a sunset of the
25 approval. It will require a quadrennial report to be

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1 submitted by the affiliated organization within 120 days
2 after the presidential election, pointing out how the
3 guidelines and requirements have continued to be met and
4 describing what they have been doing for the prior four
5 years. So it will give us, it will give the Democratic
6 National Committee a chance to take a second look after
7 four years if that is necessary.

8 We also, because this process was really
9 triggered by the two applications I mentioned, the
10 National Democratic Ethnic Coordinating Council and the
11 Senior -- Democratic Seniors Coordinating Council, and in
12 the course of the study we looked very carefully at these
13 organizations, from the information they gave us, we were

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14 able to derive these standards.

15 We came to the conclusion that these
16 organizations on a prima facie basis had met the
17 requirements, and so our report to Chairman McAuliffe is
18 going to State that, and it's going to recommend that the
19 Chairman begin the process of approval for these
20 organizations.

21 Finally, on the issue of participation by Native
22 Americans, which has been a concern of the Chairman's and
23 of all the members of this Executive Committee and I think
24 of the DNC as a whole, we spent considerable time and
25 discussion on the issue. The problem has been with

0016 1 insufficient membership on the DNC to form a formal
2 caucus. But we have made three findings and
3 recommendations:

4 Number one, that the Chairman continue the
5 policy that he has had of working with the Native American
6 members of the DNC as an operating caucus. We think
7 that's a very commendable and desirable fact.

8 Secondly, we are recommending that State parties
9 reach out to the Native American population and try to
10 increase participation in Democratic Party affairs.

11 Finally, we have recommended, I think very
12 importantly, that the Chairman's previously expressed
13 desire and intention to appoint a Native American to this
14 committee, the Executive Committee, when a vacancy
15 occurred, not have to wait for that vacancy to occur and
16 that we simply increase the number of at-large seats on
17 the Executive Committee by one so that the Chairman can
18 make that appointment immediately.

19 That is in sum there of the committee. Alice,
20 did you have anything to add?

21 (No response.)

22 If anyone has any questions. But I would submit
23 this report to the Chair for his consideration and for
24 submission to the Rules and Bylaws Committee.

25 CHAIRMAN MCAULIFFE: Any questions?

0017 1 (No response.)

2 If not, thank you for the recommendation and we
3 will begin to move immediately in the Rules and Bylaws so
4 we can act on it as the full DNC. So thank you.

5 I know that Chairman Hynes has to leave and go
6 back to Chicago and take care of some local politics.
7 Once again, thank you for your leadership.

8 MAYOR JACKSON: Mr. Chairman, question.

9 CHAIRMAN MCAULIFFE: Question.

10 MAYOR JACKSON: Is there a reason why you only
11 recommend one Native American and not two? If there is a
12 precedent on adding seats, why not add at least two?

13 MR. HYNES: We were talking about a seat on the
14 Executive Committee, as opposed to a seat -- the others
15 are getting, the other affiliated organizations are
16 getting two seats on the committee at large, not on the
17 Executive Committee. So there are no new seats being
18 created on the DNC itself. It's just that there will be
19 an additional Executive Committee seat.

20 The Chairman had previously indicated the next
21 vacancy that came up he was going to appoint a Native
22 American. This allows him to do it immediately.

23 MAYOR JACKSON: Thank you.

24 CHAIRMAN MCAULIFFE: Any other questions?

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MS. GERMOND: I would just add to that, the

intent of the proceedings regarding the Native American community was to certainly continue to encourage perhaps the formation of a Democratic Council of Native Americans, and that Council would of course, going through the process similarly to the Seniors Council and the Ethnic Council, then be eligible for the two seats similar to the other organizations.

But in the meantime, frankly, we just didn't want to wait. We felt that the work that had been done by the Native American community in this past election warranted the Native American participation at the highest levels in the party and that they should be welcomed on the Executive Committee.

CHAIRMAN MCAULIFFE: If you talk to Senator Tim Johnson in South Dakota, he will make it very perfectly clear that he would not be United States Senator today but for the Native American community. So I thank the Native American community for their tremendous outreach on our behalf.

When I became Chairman, one of the first things that we said that we would start was the Voting Rights Institute, more commonly known as the VRI. We have our great friend Donna Brazile, who is the Chair of the VRI, who led our efforts last year to assist us in putting 10,000 lawyers throughout America. Shocking, scary to

some people, to have so many lawyers on the street, but it was a magnificent job.

I'd ask Donna Brazile to come up and make a presentation to the committee. Let's hear it for Donna.
(Applause.)

VOTING RIGHTS INSTITUTE UPDATE

MS. BRAZILE: Thank you, Mr. Chairman.

A copy of the report is being circulated. Let me again thank Chairman McAuliffe for his excellent leadership and, of course, his drive and energy in helping us to continue the great work of my colleague, Chairman Maynard Jackson, who left VRI in great shape, and I inherited three wonderful staff people who, let me just say, they worked and they earned their salaries.

Over the last two years we focused primarily on two things: one, helping State and local governments in that comprehensive election reform to ensure that Florida doesn't repeat itself again. Secondly, of course, we worked on the national level to try to broaden the discussion and deliverables in terms of providing States with the necessary tools they need to give voters on election day.

VRI staff attended four meetings, some of your State party conventions in 17 states. I traveled to 29 States, 53 congressional districts. So we spent a lot of

time on the road this past year trying to continue the process of education as well as outreach.

Some of the deliverables we had: on election day, of course, VRI served as a clearinghouse for State parties and others who were involved in promoting and protecting the right of all American citizens to participate in the electoral process. We call that P2TV. That was our effort to protect the vote and, of course, work hand-in-hand with many of you in this room to ensure

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that we had not only the apparatus in place for election day, but also voter education materials, sample ballots, and the entire nine yards.

With the help of Joe Sandler and the legal team, we had over 10,000 lawyers dispersed across the country on election day. We had a war room similar to a regular presidential-style war room, where we monitored the activity across the board. The DNC, of course, funded print ads. We had public service announcements across the board in all of the key States and congressional districts where we were competing. And, of course, we worked very closely with members of the civil rights community here in Washington and across the country to ensure that we coordinated our activities so that we could expand our outreach across the country.

So by election day we had 300,000 "Know Your

Rights" palm cards in English, Spanish, Korean, and other languages that I still don't understand, but we had them. The sample templates were sent to various States and campaigns. We had literature for church bulletins and talking points for radio talk show hosts and announcers, those who would carry our message on election day.

Let me just say that as we prepare for 2003 and 2004, luckily Congress has finally acted after two years of sitting on you-know-what, and we have -- Steny Hoyer reported that over \$1.5 billion will be used to fully implement some of the things that this party had paid for in the last electoral cycle, including sample ballots, ensuring that we have provisional ballots. Of course, in some States by 2006 even state parties and others will have the ability to have statewide voter registration lists.

We will be giving you a complete analysis of the election reform bill, Help America Vote Act, as well as other materials in the next couple of weeks as we look at other State parties and the implementation across the board.

Finally, let me acknowledge the support and funding that was provided to us by Bob Johnson, Robert Johnson, founder of BET, who gave us over a million dollars. We clearly applaud Bob Johnson and his

leadership, as well as the leadership of all of those who helped us with the various concerts and other activities that we did across the board to raise much-needed dollars to help us protect and promote the rights of all Americans to vote.

As we entered the last two weeks of the election, I sort of got back into my GOTV mode and Renee Redwood and many of the staff at the DNC rolled up their sleeves and became VRI staff to help Kevin and Nadya and Andy, and I just want to acknowledge the staff and the support that we had from the entire DNC, because as we approached election day it was all-hands-on-deck, and everybody in the entire DNC sort of helped to put together the VRI war room. So thank you so much.

Any questions, Mr. Chairman?

CHAIRMAN MCAULIFFE: Any questions?

(No response.)

MS. BRAZILE: I hope you accept my report, and I typed it myself.

(Applause.)

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21 CHAIRMAN MCAULIFFE: Thank you, Donna.
22 Donna did mention that we did receive a
23 million-dollar gift from Bob Johnson. I want to thank
24 someone who was absolutely critical in making sure that
25 that money came in, and that's that great fundraiser

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1 Minyon Moore, who worked very closely with me to bring
2 that million-dollar check into the Democratic National
3 Committee.

4 (Applause.)
5 But I wish you could have seen our war room on
6 election day. It was something to see the lines coming
7 in. It was very impressive, what we had all over the
8 country. We set up the toll-free number. Any issues, you
9 would call it up.

10 As good as we tried to be, there still were
11 incidents all over America of voter disenfranchisement.
12 We know what happened in Arkansas with Senator
13 Hutchinson's staff that faked credentials, were taking
14 pictures of African Americans as they came to vote to
15 intimidate. Three people were arrested in Detroit; and in
16 Kathleen Kennedy's campaign in Maryland, handing out
17 flyers in black churches throughout Maryland the Sunday
18 before the election telling everybody to vote on
19 November 6th and you couldn't vote if you had parking
20 tickets, hadn't paid your rent.

21 So as much work as we did, we saw a lot of
22 instances all across this country. We've got a lot more
23 work to do in 2004, but we have a whole operation planned
24 for 2004. In addition, we have a whole operation to work
25 with the State parties and the county parties to make sure

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1 that never again is a butterfly ballot ever put in a
2 machine again in the United States of America. So we're
3 looking forward to 2004.

4 At this point, I mentioned earlier today that my
5 good friend Ben Jeffers is actually leaving as the
6 Southern Chair. I want to thank Ben for his friendship.
7 I was honored and privileged to go to a major roast for
8 Ben Jeffers six months ago. The roast is probably still
9 going on. It is the only 12-hour roast I think I have
10 ever attended. It was a spectacular evening down in
11 Louisiana.

12 But I think that what we really need to thank
13 Ben for his work and his expertise. Mary Landrieu did
14 win.

15 (Applause.)
16 And I'd like to ask Ben if he could give us a
17 few thoughts on how he did it in Louisiana as a good road
18 map going forward.

19 LOUISIANA UPDATE

20 MR. JEFFERS: Thank you, Mr. Chairman.
21 Mr. Chairman and members of the committee:

22 You asked me to give a few remarks about how I
23 did it, but it's how we did it actually. This was the
24 best-coordinated campaign that I've ever seen. We had
25 help from the DNC, from the DSCC, from the DCCC, and from

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1 everybody around this table.

2 I had the nerve enough to get on the phone and
3 call my State chair colleagues from around the country to
4 ask them, not to just give us a contribution, but I asked
5 for \$5,000 each. And most responded, because we really

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6 needed the money, the monetary help. In addition to that,
7 we needed people-help and most States sent people in, and
8 we almost had to hire people to just coordinate all the
9 people that came in to help us. But it was very good.

10 This was actually the most mean-spirited and
11 most negative Republican attack that I have ever seen in
12 my 30 years involvement in politics. I mean, they pulled
13 out all stops, including bringing in the President, the
14 President's father, the Vice President, the former Mayor
15 of New York City, the new Senator from North Carolina, the
16 Majority Leader at the time, Trent Lott, from next door.

17 So I mean, we had all kinds of help, opposition.
18 But the help that we got from those of you around this
19 table and from our colleagues around the country was what
20 we needed, was grassroots help. We went door-to-door in
21 our State delivering a solid Democratic message of jobs,
22 the economy, prescription drugs, all the important
23 Democratic themes, and that's what won this election.

24 We had two outstanding candidates and,
25 Mr. Chairman, you asked me some time ago what was the one

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1 thing that I would say that made the difference. There
2 wasn't one thing. If we had taken any one thing away from
3 this whole election cycle, we would have lost the race.
4 It was just that close, just that important.

5 But again, the importance was sticking to the
6 message and taking care of the base. We had a few
7 problems in the primary because the base, our base vote
8 was a little bit disappointed with something, one of our
9 candidates. We got that straight, we got that straight in
10 the run-off and we really kicked butt in the run-off.

11 The other big surprise was that no one expected
12 us to win the congressional seat that we won. We picked
13 up the Fifth Congressional seat in Louisiana, and one of
14 my parting words to you would be that for the next two
15 years and the next four years we will pick up an
16 additional seat the next two years, we will pick up one
17 more after that. Louisiana is an overwhelmingly
18 Democratic State and we will prove it by adding one every
19 two years.

20 Thank you very much for this opportunity.
21 (Applause.)

22 CHAIRMAN MCAULIFFE: Thank you, Ben.

23 I will tell you, it was the best million dollars
24 the DNC ever spent when we sent you down. It made
25 Christmas a little bit easier for a lot of people. But I

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1 think that the main point, not that we have any hand-
2 wringers, but I'm just saying it made it a lot easier for
3 Christmas.

4 I will say, though, the message that came out is
5 you had the DCCC, the DN, the DS. You've never seen such
6 coordination. It meant a lot for our party to win that
7 election. Everybody knew that, so everybody bucked up,
8 worked together, no dissension. And the message is,
9 folks, when we do that we win elections, and if we do it
10 in '04, we're going to win a lot more elections.

11 Mayor?

12 MAYOR JACKSON: Mr. Chairman, the issue of voter
13 suppression, are we doing anything in the courts on that
14 issue? I know we cannot control truthful speech, but on
15 two issues -- one is fraud, the other being conspiracy --
16 can't we do anything when they go out and tell these lies,

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17 like you can't vote if you have a ticket and this kind of
18 thing? Is that being challenged in court?

19 CHAIRMAN MCAULIFFE: Counselor? Joe, do you
20 want to address these issues? We all know Joe Sandler,
21 our counsel.

22 (Applause.)

23 MR. SANDLER: Mayor, a lot of the time it's very
24 difficult to tell where this activity is coming from. You
25 know, it's diffuse, it's anonymous, which is why, as the

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1 Chairman said, the emphasis in this cycle under the
2 leadership of Donna; with Nadya, Kevin Jefferson and the
3 team, Renee Redwood, was to put people on the street to
4 resolve problems on the spot, to tell people, to
5 distribute the information: what you're hearing is false;
6 you can vote. You know, the "Know Your Rights" cards that
7 Donna was talking about.

8 So when we -- if and when we can identify who is
9 behind these things, we won't hesitate to litigate it.
10 But it's so hard. You know, a lot of this, it's secret,
11 it's, as you know so well, anonymous and hard to track
12 down.

13 MAYOR JACKSON: Mr. Chairman, I would urge, I
14 would urge us to ask Joe and his team to pursue this in
15 anticipation of next year. This is one of those insidious
16 practices in politics and there are people out there who
17 do get scared. They have been intimidated for so many
18 years and they just don't know. If we can make an effort
19 to find a way to trace back on some of this in
20 anticipation of next year, I would really urge us to do
21 that.

22 CHAIRMAN MCAULIFFE: Very good point.

23 MS. MARCHIORO: I would like to point out as
24 someone from the West that this is how Bill Rehnquist got
25 his start in politics, intimidating voters in Arizona. I

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1 do believe had we pointed that out to people in this
2 country at the time, he might have not gotten to the place
3 he is today.

4 CHAIRMAN MCAULIFFE: That's right.

5 Any other questions?

6 (No response.)

7 If not, as I said at the general meeting this
8 morning, the State of the financial situation of our party
9 is the strongest we have ever been in, since we have no
10 debt. I see Brad Marsh, our CFO, in the back of the room.
11 Never before has he had a balance sheet that has shown no
12 debt, so he actually -- Brad, who never smiles, actually
13 smiles nowadays. Never seen him happier.

14 But that's due to a lot of great people who
15 worked awful hard to support this party under very, very
16 difficult times, the horrible economy and September 11th
17 and so forth. I want to first recognize our great
18 National Finance Chair Maureen White for her report.
19 Let's give a round of applause.

20 (Applause.)

21 NATIONAL FINANCE CHAIR / TREASURER REPORT

22 MS. WHITE: It is always a surprise because Andy
23 and I never know whether Terry is going to introduce Andy
24 first to give the Treasurer's report or me first. But I
25 think this is the way we wanted it today. Thank you,

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1 Terry.

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2 Thank you very much. I am pleased to be here.
3 I look around the room. I wish that one or two members of
4 the Finance Staff were in this room because I would like
5 to ask them to stand up and I could acknowledge -- oh,
6 there's Jay. Jay is here.

7 If all of you don't know Jay Dunn, he's the
8 Finance Director of the Democratic Party, and he and his
9 staff work incredibly hard day in and day out to raise the
10 money to keep this party going. So Jay, would you stand
11 up on behalf of the entire staff.

12 (Applause.)

13 If you see any members of the finance team
14 wandering around, please thank them because they really do
15 work incredibly hard.

16 But as National Finance Chair, many people
17 expect me to be familiar with numbers, and I do have a few
18 numbers that I would like to share with you tonight.
19 Since President Bush took office, 2 million people have
20 lost their jobs, 94 percent of the hard-won budget surplus
21 has evaporated. Some other numbers like median income,
22 consumer confidence, major market indicators, all those
23 are falling.

24 Meanwhile, the President and his congressional
25 Republicans fail to address the shortcomings of their

0031 1 policies. So we have some other numbers to offer. George
2 Bush's popularity has plummeted 30 percentage points in
3 the last few months. 56 percent of the American people
4 think the country is on the wrong track, and George Bush's
5 re-elect numbers are just under 50 percent now.

6 Yet this President and his political allies are
7 very smart. They believe that their extraordinary
8 fundraising capabilities will allow them to blur the
9 differences between our two parties. They expect to raise
10 over \$200 million for his re-election campaign and that
11 does not include the hundreds of millions of dollars that
12 the RNC will raise on his behalf.

13 Now, we all know that money is at the front line
14 of politics. It's used by politicians, pundits, and the
15 press to measure strength or as an indicator of strength.
16 Let me be clear to all of you in this room tonight. We
17 will never out-raise the Republicans, but we can out-
18 hustle them.

19 We must raise enough money to move our base, to
20 promote our message, and to bring our nominee to victory.
21 In this new era of campaign finance reform, the challenge
22 is very, very clear: To compete with George Bush, we have
23 to raise more money from more people in lesser amounts.

24 To achieve this, the DNC has restructured our
25 entire finance department. We are placing a greater

0032 1 emphasis on smaller, more intimate, local fundraising and
2 an assertive direct mail operation. First of all, we have
3 established a group called the Democratic Party Patriots.
4 They are our biggest fundraisers from around the country
5 who will agree to raise \$100,000 for our presidential
6 nominee.

7 We have established a Presidential Fund, which
8 will be a special account to be used solely to coordinate
9 with our eventual presidential nominee. We have
10 established Patriot offices in major cities around the
11 country and will continue to expand the number of cities
12 where Patriots flourish going through 2004.

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In addition, we have rebuilt all of our leadership councils. Many of you are familiar with these constituencies -- the Hispanic Leadership Council, the Business Council, the Women's Leadership Forum, the Gay and Lesbian Council. The DNC recruits the strongest Democrats, the strongest fundraisers, from these groups to serve and participate as donors, strategists, and fundraisers. As members of the Executive Board, I ask all of you to encourage members of the DNC to support this effort.

Our Finance Director Jay Dunn and his staff have been going around to different caucuses telling each of the regional caucuses and each of the special interest

caucuses how important it is that they participate and that their members participate in supporting our fundraising effort.

This administration has misplaced promises of a President beholden to special right-wing interest groups. President Bush and the Republican Party have missed the opportunities to lead this country in the best tradition of our Nation. With your help and support, we will be able to go on to victory. We will be able to raise the money to make the strongest case for change in our country. I know all of you will support us in this effort. Thanks.

(Applause.)

CHAIRMAN MCAULIFFE: Let me now introduce the other half of the team, who I fondly like to say is the only person who is legally responsible for the DNC when he signs the FEC documents, not me -- our great Treasurer, Andy Tobias.

(Applause.)

MR. TOBIAS: Thank you, Mr. Chairman.

Since there is so little to report other than the good news that you already know, I am going to follow Maureen's terrific lead and tell you about a couple of numbers in a macro sense. A lot of you have heard our President say that if we just pass his great tax plans,

the average American is going to save \$1,083. Well, first of all, it's not the average American because the average -- but 92 million folks.

But \$1,083, that's an average. I haven't heard him say that his personal tax savings would be \$44,500 a year. I haven't heard him say that Dick Cheney's personal tax savings will be \$327,000 a year. I haven't heard him say that Sandy Weil's personal tax savings just on the dividend part will be \$2.3 million a year. I haven't heard him mention that the five heirs to the Walton fortune, their personal savings on just the dividend portion of what he has in mind would be \$197 million a year.

Listen, God bless them all, except that that lowers the average for everybody else, and where are we going to get that \$197 million?

This has nothing to do directly with the state of the DNC's finances, but it has everything to do, I mean, with why we are all so animated about this.

(Applause.)

It's so important that we succeed, and I, of course, am pleased to tell you that the oldest political party on the face of the Earth is in its best financial

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24 condition in its history.

25 (Applause.)

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1 Thanks to Terry McAuliffe and to Maureen White
2 and to Jay Dunn and his team, we are in the best financial
3 shape ever. We have, the most recent midmonth figure I
4 saw, Valentine's Day, Friday the 14th, we had \$2,087,967
5 in the bank.

6 One very good sign of the health of the party is
7 that direct mail, direct mail is up dramatically. In the
8 last mid-term election just four years ago, in that cycle
9 four years ago, we raised \$34.9 million. In this mid-term
10 cycle, \$52.6 million. That's up 68 percent, 68 percent in
11 one cycle.

12 And the reason is that -- we were not
13 necessarily in this kind of shape. In fact, we were in
14 terrible shape two years ago. We were in debt and we
15 faced campaign finance reform that was going to shut off
16 all the deus ex machina rescue that we could get. Every
17 once in a while, we'd have to call somebody and get a
18 million bucks. Now the most anybody can give us is
19 \$25,000.

20 The Chairman, as you well know, the Chairman had
21 the foresight to see what was going on. He recognized
22 that you can't raise money without having the
23 infrastructure and the foundation to do that, and it's
24 chicken and egg and that this was our last chance to get
25 the chickens.

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1 well, he managed to find a few real patriots who
2 gave millions and millions and millions of dollars and we
3 now have -- we have the chickens. We have the
4 infrastructure that's going to lay eggs for decades to
5 come. We are in good shape.

6 The last piece of this, here's the good news and
7 the bad news. I tried this last year and I wasn't
8 forceful enough. I did a terrible job. We have a program
9 called the Sustainers program. This is a monthly hit to
10 your credit card or to your monthly, to your bank account.
11 And it's for small donors, and last year, I kind of went
12 through the whole deal and said, I'd like everybody to do
13 it. Five of you did.

14 Listen, this green sheet of paper
15 (indicating) -- it's not about the money. In Maine --
16 thank God for Maine. This green sheet of paper, this is
17 about participation. Those of you who can give a lot,
18 great. But it's ten bucks a month is the minimum I think
19 we can do just in terms of not having the credit card
20 companies take all the money.

21 Please, everybody who's a member of the
22 Executive Committee, before you go, not later, before you
23 go fill it out, ten bucks a month, more if you feel like
24 it, and hand me this green sheet before you go. Because
25 if we can say we have 100 percent participation in the

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1 Executive Committee, next thing we'll have 100 percent
2 participation among our DNC members, and before you know
3 it, we'll begin to have a real groundswell of the little
4 dollars we need to win and we're in great shape.

5 Thank you, Chairman McAuliffe -- whoops.

6 (Applause.)

7 MS. SHACKELFORD (presiding): Thank you, Andy,
8 and all that was relevant.

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MS. MARTINEZ: Madam Chair. Excuse me, Madam Chair. Ramona Martinez over here.

First of all, I want to thank the committee. I think they've done an excellent job in getting us debt-free and so I applaud that effort.

But I do have to bring up an issue that was raised yesterday at the Western Caucus meeting, and that was -- and I want to thank Jay because I think he was really taking a lot of hits yesterday from DNC members who were concerned that they were being asked to raise money and they did not know what the money was going to.

We on the Executive Committee always receive the reports and we get a verbal report and we feel good about it. But there are some members of the Democratic National Committee who feel that they need more and they would like to know more about where the monies are going and how the money -- what the money is doing when it comes to the DNC,

so that they can sell it at their State level.

This was brought up at the Western Caucus meeting yesterday and in order to make sure that Jay, when he was giving his presentation -- I said that I would bring it here to the Executive Committee for discussion.

MS. SHACKELFORD: Before I ask for someone else, as we make our reports for the Executive Committee, the same reports then are made to the full DNC. It could be that, I guess what they're saying, the Treasurer's report is not explicit enough for them or something like that, and then we can work on that.

But whatever is done here at the Executive Committee then is also given to the full DNC. Maybe we haven't been having one pass-out any more, and we used to do that, and I don't see any reason why we can't start that again.

Okay, Ros.

MS. WHITE: Madam Chair, it was discussed, and I think the finance person had somewhat of a rough time at the Western Region Caucus, and it seems to me that --

MR. DUNN: Trust me, it wasn't as hard as the donors. I talk to donors every day.

MS. WHITE: But some of us have been on the National Committee longer than we could think and there used to be some kind of a detailed financial report sent

to members. I think that would be helpful, some type of report, Andy, that can be passed out in some detail. We may not want to give it all, but it's all public record basically, et cetera, et cetera.

It just seems to me that if you have informed members and that you're asking members to raise money, having spent my entire career at raising money, and nondeductible dollars is tough over the years, and therefore if you want them to participate, they have to have a feeling that they're going to -- they know what the money's for, they know how it's being spent, they know some of this.

I do know that there were some thoughts, did we spend enough money in Missouri, did we spend enough money, et cetera, et cetera. And I don't know how much detail, but I do think something would be useful to people in the entire party. It's just helpful.

MS. SHACKELFORD: I should have explained when I stood up here as well, the Chairman had to go out for an

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20 interview, and I apologize. And he will be returning. So
21 I'm not trying to make a decision for him.

22 But in the past, we have had written reports
23 that have been given to all DNC members. In fact, we've
24 had more written reports -- we've had written reports from
25 all of our officers, and we got out of that.

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1 Andy wants to speak to this a little bit, but
2 I'm certain this can be rectified.

3 MR. TOBIAS: I think that's a great idea, Ros,
4 and I think that Jay and the rest of us can try to get the
5 ammunition you're going to need, because if people
6 understand the Voter Rights Institute, which does not run
7 for free, and if they understand the Hispanic Outreach
8 program, which doesn't run for free, and if people have
9 some sense -- not the whole deal, but the 5104 program we
10 all saw, it's \$100 million of formerly soft money we have
11 to replace in order to still come in way behind in terms
12 of money, but be in the game.

13 And they understand that opposition research
14 costs some money, they understand the communications, but
15 if they have some sense of what we're doing, the same
16 sense that we all got at Terry's presentation, I think
17 people will recognize. We will get you that ammunition.

18 MS. SHACKELFORD: Again, thank you. And as I
19 will repeat, there was a time that we did those reports in
20 writing. They would be on everybody's chair when you came
21 out. So that's a practice that can certainly be started
22 again.

23 Any other discussion? Yes, Susan.

24 MS. TURNBULL: I just want to say one thing, and
25 I want to really congratulate Andy and Maureen and Jay and

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1 his staff. Working with them with the Women's Leadership
2 Forum has been a joy. I want you to know, the good news
3 is that the Democratic National Committee members last
4 night helped raise close to \$100,000 for the DNC, for the
5 Women's Leadership Forum.

6 (Applause.)

7 MS. TURNBULL: Very much proving the point that
8 the information that we all saw yesterday afternoon about
9 5104 leads us in the right direction and gives us the
10 tools and the information that are important in doing
11 fundraising.

12 Thank you.

13 MS. SHACKELFORD: Great. Thank you.

14 Any other comments?

15 (No response.)

16 Then we are going to ask our Vice Chair, who is
17 also President of the Association of State Democratic
18 Chairs, Joe Carmichael, to give a report on ASDC.

19 REPORT ON ASSOCIATION OF STATE DEMOCRATIC CHAIRS

20 MR. CARMICHAEL: I am what you call filler.

21 (Laughter.)

22 But it is a great opportunity to get to visit
23 with this group and tell you what the State parties are up
24 to. Essentially it's our responsibility to deal with the
25 details. We saw the 5104 program rolled out and the State

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1 parties are anxious to help make that technology a part of
2 what we do out in the States. We are going to be working
3 with the DNC to make that all happen.

4 We have also been working in the details of

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campaign finance reform and that yet hasn't sorted out.
But for instance, last November we held a conference in
Chicago. We had 110 staff members and chairs and vice
chairs of the ASDC come to Chicago to begin to learn how
to deal with campaign finance reform.

On Saturday -- I get my days mixed up. On
Saturday morning, we're going to have an update on that
conference and we're going to provide more training for
chairs, vice chairs, and staff members with regard to
campaign finance reform. They often say the devil is in
the details. That's what State chairs and vice chairs
deal with every day, and it's our job and responsibility
to make that law work for Democrats, just as it's our
responsibility to make the Technology Project, which is
such a grand endeavor, work for State parties and for the
National Democratic Committee.

So again, I appreciate the opportunity, and if
there are questions -- we haven't actually held our ASDC
meeting yet. So in terms of a report I can't yet tell you
what we're going to decide.

Lottie, do you have other filler?

(Laughter.)

Thank you.

(Applause.)

MS. SHACKELFORD: We want to thank the great
chair from the State of Missouri, and it wasn't really
filler. That was information you were sharing.

I'd like to ask Jim Roosevelt and Carol Khare,
our wonderful Chairs of the Rules and Bylaws Committee, to
give a report at this time.

REPORT OF THE RULES AND BYLAWS COMMITTEE

MR. ROOSEVELT: Good evening, everybody. I'm
not going to characterize what we are, but we did have a
Rules and Bylaws Committee meeting this afternoon. It set
a record. We've set records for length in the past. This
set a record for brevity. So we were quite encouraged by
that, and we just had to prove for once that we don't do
that just for the sake of doing it. But no promises for
the future.

We had one item of business before us which will
go to the full DNC meeting tomorrow, which was a proposal
for membership on the DNC for two representatives of the
National Organization of Democratic Attorneys General.
There was very strong support in the Rules and Bylaws
Committee for that proposal. The motion carried
unanimously and we will be reporting that to the full DNC

tomorrow. That will be an amendment to both the Charter
and the Bylaws.

We also discussed at the meeting the time line
for submission and action on delegate selection plans, the
most important dates being that by March 1st, affirmative
action committees have to be in place in each of the
States, and by May 1st, those plans have to be submitted
to the Rules and Bylaws Committee for review.

We will, after the staff summarizes and comments
on the plans, we will be having our first meeting to act
on those plans during the month of June. So those are the
key time line dates. They're coming up quicker than you
might think.

We urged all the members of our committee, and I
would urge as many of you as can do it to attend the

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workshop tomorrow morning from 8:00 a.m. to 9:30 a.m.
where staff and counsel of the Rules and Bylaws Committee
will be reviewing delegate selection plan requirements.

That's our report, Mr. Chairman.

CHAIRMAN McAULIFFE (presiding): Thank you.
Excellent report. Let's hear it for Jim Roosevelt and
that great report.

(Applause.)

OLD BUSINESS

CHAIRMAN McAULIFFE: Does anybody have any old
business to bring before the committee?

(No response.)

NEW BUSINESS

CHAIRMAN McAULIFFE: Seeing none, we will move
to new business. There are several items under the new
business category. Executive Committee member Jim Zogby
has asked to make a few brief remarks regarding Iraq. So
it's the Chair's prerogative to recognize Mr. Zogby to
open this discussion.

MR. ZOGBY: Thank you, Mr. Chairman. I
appreciate the opportunity to speak to you, my fellow
Democrats, on this critical issue. It is on most of our
minds. It's on the minds of most Americans. And it
presents us as a party, I think, with several challenges
that we cannot ignore.

I spoke to this Executive Committee last summer
when we met. My concern at the time was that we had a
45 percent President acting like an 80 percent President.
He was dismantling our diplomacy all over the world,
walking away from treaties, alienating allies, squandering
the resources and assets that had come to our country in
support of our people after the terrorist attacks of
September 11th.

And he is at the same time dismembering our
democracy. The Constitution and Bill of Rights have never

been in greater risk than they are in the hands of John
Ashcroft, who, not satisfied with the overreach he already
has, is now proposing yet another set of acts that will
create situations where we have Americans arrested,
American citizens arrested, secretly.

Our party has spoken out on civil rights and
civil liberties. Three times, Mr. Chairman, I count since
September 11th, you have introduced and we have passed
resolutions saying very clearly what we all know: we can
be secure and we can protect our Constitution. They are
not in contradiction with one another, as the Attorney
General seems to think.

But we have not challenged the President on his
policies of war. We have not even asked him the tough
questions that he has so far been ducking.

I argued recently that he has played a shell
game with the American people. Secretary Powell went to
the United Nations and made a case that is not the case
that the American people and that the world is asking. He
made the case that Saddam is evil, that he lies, that he's
brutal. We can stipulate that. We know that.

The question is does all of that add up to the
war that these guys are planning? Does it add up to a
ten-year occupation of the country of Iraq? Does it add
up to literally transforming our American diplomacy and

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1 putting our country and our people at risk?

2 Mitch Daniels had the audacity to present a
3 budget with a \$300 billion deficit and the war wasn't even
4 factored in. We read in the paper that we're negotiating
5 with Turkey to spend money that we've never appropriated.
6 Congress has never been consulted. We have so far -- my
7 count, in buying this coalition we've put together we have
8 so far spent \$34 billion, and a bullet hasn't been fired,
9 and the American people have not been consulted.

10 Look at the polls. People say they want to
11 overthrow Saddam. I want to overthrow Saddam. I want to
12 overthrow him more than most anybody at this table,
13 because my constituents are Iraqi Americans who have
14 suffered from this brutal dictator. When he violates
15 human rights, he violates the human rights of my people.

16 It wasn't me, it was Donald Rumsfeld, who
17 negotiated to send chemical and biological implements to
18 this man to help him defeat Iran because -- and it was me
19 in 1988, when this party was not sure that it wanted to
20 come out on the other side of the administration, who
21 pushed and won an amendment to our platform saying that we
22 would oppose military supplies to both Iran and Iraq.

23 I know the danger of this man. When people were
24 supporting Saddam, I was opposing him. I oppose him now.

25 The question is, what are we doing? What is

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1 this war? And the American people have not been told what
2 this war is, how long, how much it'll cost, what it will
3 do, and what role America will have. I read in the
4 Washington Post yesterday that we're going to have a
5 governor of Iraq, an American administration of Iraq.

6 I had on my show today the former -- I do a TV
7 show -- Ken Bacon, the former Defense Department
8 spokesperson, who runs a committee that deals with
9 refugees, an international refugee agency. They are
10 petrified in the NGO community. They have no idea what
11 the plans are, how many refugees will be created, who
12 takes care of the humanitarian assistance. They're
13 looking at 100, possibly more, billion dollars in just the
14 first year of this war.

15 So, Mr. Chairman, I understand that the economic
16 issues cut our way, but this President knows that, too.
17 And so he is playing the only card he's got -- fear,
18 making the American people afraid of an external enemy,
19 making the American people afraid of an enemy within, and
20 not fighting the war that the American people want him to
21 fight.

22 Osama bin Laden's name is not mentioned at all
23 any more, and al Qaeda is still out there, arming and
24 aiming to hurt the American people. And we are ground
25 down in Afghanistan and we will be there for the

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1 foreseeable future, spending resources we don't have, and
2 now we want to get ground down in another war, and Osama
3 bin Laden is still on the loose. And we're negotiating
4 with Korea, but we're going to occupy Iraq.

5 And frankly, I don't know where we're going and
6 I don't know if the questions have ever been answered.

7 So my point to you is that I believe we have
8 tough questions to ask the President. We have to ask him
9 about the cost. We have to ask him, what is the
10 commitment? Secretary Powell ten years ago created the
11 Powell doctrine and the Powell doctrine was simple. It

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12 said: Here are some questions you got to answer before
13 you go into a war. I looked at the Powell doctrine. He
14 hasn't answered one of those questions.

15 The simplest one is: what's the purpose? Still
16 don't know what that is. Other one is: Has the Congress
17 approved it and will they sustain the support? We don't
18 know that either. What's the cost? What's the
19 commitment? What are the consequences?

20 The American people deserve an answer and our
21 party ought to require the President to provide that
22 answer, because I do not want to see us coming back
23 together two years from now, seeing our young men and
24 women ground down in Iraq, casualties suffered, diplomatic
25 relations broken with countries that we desperately need.

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1 I mean, we bossed our way out on a limb and then
2 we insult people who have been our historic allies for
3 years because they won't come out on a limb with us. And
4 that's not the way we build relationships around the
5 world, and I don't think that's what the American people
6 want, either. They're nervous, they're concerned.

7 And if the Republican Party won't provide the
8 answers, the Democratic Party ought to at least demand
9 that the President provide those answers.

10 This is not about being weak on war. This is
11 not about being weak on defense. This is about being
12 smart on defense, is what this is. This is demanding
13 tough questions be answered before we commit our young men
14 and women to fight a war that we still don't know the
15 purpose of.

16 So I urge you, Mr. Chairman, to speak out on
17 these issues and to demand that the President provide us
18 answers he has not provided us to date. And I thank you
19 for the opportunity to address the question.

20 (Applause.)

21 CHAIRMAN MCAULIFFE: Anybody else? Arthenia?

22 MS. ABBOTT: Thank you.

23 I agree with what the young brother said over
24 there, but I think if we wait around for a debate, the war
25 will be on and we will be left behind. I think this is

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1 something that we've got to deal with now. I don't think
2 that it's something that we can just wait. The questions
3 need to be asked and we need the answers.

4 If we're talking about that we're Democrats and
5 we're different, then we better speak up and speak out
6 now, because we can't wait any more.

7 Thank you.

8 CHAIRMAN MCAULIFFE: Anybody else? Jim?

9 MR. ROOSEVELT: Mr. Chairman, I also applaud
10 what Jim and Harold and Ms. Abbott have had to say. Two
11 of my daughters were in the protest in New York last
12 weekend and I think the questions that are being raised
13 are the fundamental questions that we need to ask before a
14 democracy goes to war.

15 I think we should also make the point, though --
16 and I say this not just as a veteran, but just as a
17 Democrat and an American -- that if we do find ourselves
18 in a war, we will be 100 percent behind the men and the
19 women who are serving over there, and we'll be behind them
20 as Americans and as Democrats. I believe that I speak for
21 all of us when I say that, and it's something that I think
22 we all feel very strongly. We ask the questions, but we

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23 do support our troops.

24 (Applause.)

25 CHAIRMAN MCAULIFFE: Anybody else?

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1 MAYOR JACKSON: Mr. Chairman, it seems to me
2 that there is kind of a parallel strategy being pursued,
3 that our party ought to come out on this. I don't have
4 the language, but the concept is that America is
5 increasingly hated around the world and in many places
6 well-loved as well. But we're in a world of great poverty
7 and great hunger and great need for medical care. We
8 could probably put every farmer in America to work by
9 reaching out with a strategy, a proactive strategy of
10 winning the hearts and minds of the world and trying to
11 feed hungry people and provide medical supplies, medical
12 care, for those who are most in need in countries all
13 across the globe.

14 We have such wealth and such capacity. Do it
15 here at home first, but also out there as a parallel
16 strategy. I would urge us to develop a statement on that
17 that we can consider to be adopted.

18 MR. ZOGBY: Mr. Chairman, can I just add a note
19 of comic relief?

20 CHAIRMAN MCAULIFFE: Sure.

21 MR. ZOGBY: The night after the President
22 delivered his State of the Union Address that was written
23 text, he delivered off-the-cuff remarks in Grand Rapids,
24 Michigan. I don't know if you saw that, but there was a
25 line that I think as Democrats you'd appreciate. He said

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1 at the end of his speech that: "If we go to war, we don't
2 just go to war to disarm Iraq, but we also go in to make
3 sure that those who are hungry will be fed, that those who
4 need health care will have health care, and that their
5 youngsters who need an education will get education."

6 And I said to myself at the time: If he does as
7 well by their kids as he's done by ours, they're in real
8 trouble.

9 (Laughter and applause.)

10 CHAIRMAN MCAULIFFE: I want to thank everybody
11 who spoke today. I want to thank Jim. He and I have had
12 a very good relationship over the last couple of years.
13 We have fought over several issues, but we've always come
14 together at the end for the good of this party. I want to
15 thank everybody who spoke on this key issue. I'm proud of
16 this committee.

17 I will tell you this: I was very proud of our
18 presidential candidates up there today, all of them. They
19 have many different views, but I'm proud that they're out
20 there fighting for our party and fighting for democracy.

21 I think to sum up, Jim, on what people have
22 said, Saddam Hussein is a brutal dictator, that we need to
23 get rid of Saddam Hussein, that we need to get rid of his
24 weapons of mass destruction, but I think as a party we're
25 all in support that we need to do it with broad

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1 international support. That is the preferable way.
2 That's what our party wants. That's how we ought to do
3 it.

4 I agree with you, I think it's very troubling
5 that this administration has not been honest with the
6 American public on the costs involved on our actions in
7 Iraq, and that while at the same time they're pushing a

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8 major tax cut without telling us how they're going to pay
9 for any of this, how they're going to deal with the
10 aftermath once we're done, dealing with the refugee
11 issues. And I think this is something as a party that we
12 need to really pay close, close attention to.

13 I agree with Jim Roosevelt, we support our
14 troops 100 percent. We have the greatest military in the
15 world and when our troops are over there committed, we
16 stand tirelessly behind them as they're fighting for the
17 ideals of our party and our country.

18 So I thank everybody for this debate on Iraq.
19 At this point what I'd like to do is move it on to the
20 next issue. We're almost through. I promised you would
21 be out by 7:30.

22 The bylaws allow this committee to consider
23 urgent timely resolutions. Members should have in front
24 of them a copy of the resolutions commemorating Eleanor
25 "Sis" Daley and the crew of the Space Shuttle Columbia.

0055
1 Additionally, a resolution regarding recent statements
2 made by Republican Congressman Coble and a resolution
3 supporting California Governor Gray Davis are before you.

4 The Chair would accept a motion to recommend
5 these resolutions for approval by the full DNC and to
6 attach to the full Resolutions Committee report. Is there
7 a second?

8 VOICES: Second.

9 CHAIRMAN MCAULIFFE: Is there any discussion?

10 MR. ICKES: Mr. Chairman.

11 CHAIRMAN MCAULIFFE: Yes, Mr. Ickes.

12 MR. ICKES: Tom Hynes asked me to underscore his
13 apologies for having to leave early. You've already
14 articulated the reasons for that. But he also wanted to
15 make sure that this committee knew that he was sponsoring
16 the resolution honoring the life of Eleanor "Sis" Daley.

17 Thank you.

18 CHAIRMAN MCAULIFFE: Thank you. And I believe
19 the resolution for Gray Davis is from Chairman Torres?

20 MR. TORRES: Yes.

21 CHAIRMAN MCAULIFFE: Great.

22 I have had several discussions with Chairman
23 Torres about this issue. As you know, the Republicans are
24 up to their activities in California, trying to do a
25 recall against our great Governor, Gray Davis of the great

0056
1 State of California, who has done so much for this party
2 and this country. They have a recall going, which I think
3 only takes 900, 1,000 petitions to do that. We need to
4 stand strong behind our Democrats candidates and
5 incumbents across this country.

6 And while I'm at it, I do want to thank our
7 great friend, Chairman Torres. As you know, in California
8 we swept every single statewide office in the 2002
9 election. So I want to thank you for that outstanding
10 leadership. Let's hear it for Art Torres and the folks
11 from California.

12 (Applause.)

13 Any other discussion? Steve?

14 MR. ALARI: Mr. Chairman, I am also offering on
15 behalf of Keith Umemoto and the Asian Pacific Islander
16 American Caucus the resolution condemning the statements
17 made by Congressman Coble and calling for him to step down
18 his chairmanship of the House Judiciary Subcommittee on

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Crime, Terrorism, and Homeland Security.

CHAIRMAN MCAULIFFE: Thank you. I am sure we have all seen the recent comments by this member of Congress. This is very upsetting to all Americans and we need to make sure, as I spoke to the different groups yesterday, we need to make sure that we are out making these Republicans held accountable for these

discriminatory, racist comments, and we cannot let them get away with it. If we don't hold their feet to the fire, they're going to continue to do it.

So I'd ask you to take these resolutions and if there are things you can do back home with your papers and so forth, you need to do so forth.

Any other discussion? Mayor?

MAYOR WEBB: Mr. Chairman, this morning the House leader Pelosi made a comment about support for first responders. A couple of presidential candidates made it in their statements about the need for funding first responders. I just want to say to this committee, your Democratic mayors around this country are sucking a lot of air, given the fact that we are spending millions of dollars for homeland security, have not received a dime from the Federal Government for that.

Senator Hillary Clinton has sponsored an amendment to provide support for cities across this country for police officers, for firefighters, for emergency medical personnel. And I would hope that, because we're trying to make this an issue within the Congress, that the next opportunities when members of the Congress and when our presidential candidates speak and talk about the need to get more support for cities, for those people who are on the ground and are the first ones

when the action takes place, as we saw in what transpired in New York City, I think we need to give them a little more applause in their efforts, so that it doesn't go on deaf ears.

The majority of the money on first responders has not come to cities. It goes 25 percent off the top to State government, if it ever comes at all. Martin O'Malley, Richard Daley, Jim Hahn, Wellington Webb -- the list goes on and on -- are spending millions of dollars in terms of protecting our citizens.

And if the President, who talks about homeland security -- I believe homeland security starts at home, and we need your support in terms of making sure that our first responders do get support.

(Applause.)

CHAIRMAN MCAULIFFE: Thank you, Mayor.

I think the Mayor makes a great point. I was in Delaware last week having breakfast with the Governor and the Mayor of Wilmington the day they had moved up to the orange level. That day he got a directive from the U.S. Government that he is to take all his police off the streets to have them guard federal buildings and bridges. He of course had no money to hire additional police. He refused the order, obviously. He said: If I took all my police off the streets to be guarding bridges, he said, I

wouldn't be Mayor any more. He said: It's ridiculous what this government is forcing on all the mayors.

So this is a very, very important issue for us.

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At this point we have a second. All those in favor of the resolution say aye.

(Chorus of ayes.)

All opposed?

(No response.)

The ayes have it.

I'd now like to recognize our Secretary, Alice Germond, to make some announcements.

MS. MARCHIORO: Mr. Chair, Mr. Chairman.

CHAIRMAN MCAULIFFE: Yes?

MS. MARCHIORO: May I be recognized?

CHAIRMAN MCAULIFFE: Yes.

MS. MARCHIORO: A resolution was handed out to you regarding employee rights violations of the Cintas Corporation. This resolution was handed -- it arrived here too late and it was handed out to you as a point of information.

What I would like to do is just tell you, number one, that the Cintas Corporation is the largest uniform rental and launderer provider in the United States. The United Needle Trades and Industrial and Textile Worker Union, UNITE, has an ongoing organizing campaign at this

corporation. Since they started, about 75 violations of labor law suits have been filed with the NLRB.

The Cintas Corporation is a corporate outlaw. They have a history of law-breaking, of ignoring labor law. They just settled a \$10 million suit for not paying overtime to employees. They have 40 lawsuits pending against them for discrimination on the basis of race, sexual, sex, age, and physical disability. They have environmental lawsuits against them. They basically are just, as I say, a corporate outlaw.

The worker at Cintas makes about, makes \$6.00 an hour, just a little over \$12,000 a year, and they say they provide them with health care, but actually it costs the worker so much that very few of them take advantage of the company plan.

What I would like to do is make a motion that we express the sense of this committee that the Chairman could take any appropriate action to educate our Democratic National Committee members and officeholders. Cintas has a lot of State contracts as well as hospitals, schools, as well as some industrial contracts. But to educate our State officeholders about this corporation, and perhaps they could look elsewhere when they are renting their uniforms.

These workers really need a raise. They need

health care. They need pensions. They need their rights and they need some dignity. They really need a union.

I hope you will support this sense of the committee with me on the merits. But I do want to make one final observation, that the owner of this company, the CEO, Richard Farmer, is one of the wealthiest men in the United States. He's a billionaire. And he is also the second-largest contributor to the Republican Party, not only the national party, but also in 13 different States he's a major contributor.

But that aside, I think the merits of these workers deserve our support, and I would like to move that we express our support for them and give the Chair the right to show our support for them.

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MS. SHACKELFORD (presiding): I want to get clarity, partly for the committee and partly for myself. The wording that we have that is passed out, it's written up somewhat in resolution form.

MS. MARCHIORO: Yes.

MS. SHACKELFORD: What I want to say to the committee, though, we are not asking the committee to vote on a resolution, even though this is written and it looks similar to a resolution. We are not asking the committee to vote on a resolution.

What we are asking of the committee is that we

give a sense of approval of the concept of what's written here.

MS. MARCHIORO: Yes.

MS. SHACKELFORD: Basically, giving authority. So when I ask for this vote, it is not adopting this language as is in this form, right?

MS. MARCHIORO: That's right.

MR. SLAGLE: Well, Madam Chair, I will second that motion.

MS. SHACKELFORD: Okay.

Did I confuse the issue or clear it up?

MS. MARCHIORO: You cleared it up.

MS. SHACKELFORD: It's been moved and seconded that we accept the concept and the sense of the committee that we would authorize the Chair to make whatever decisions he deems necessary in conjunction with the thought that you have expressed and the thought of this committee. All in favor say aye?

(Chorus of ayes.)

Opposed?

(No response.)

MS. MARCHIORO: Thank you.

MS. SHACKELFORD: Thank you.

I'd like to call on the Secretary now -- I'm sorry?

MR. ALARI: Yes. I just want to go on the record that the Democrats Abroad also are supporting the resolution condemning Congressman Coble. Thank you.

MS. SHACKELFORD: Okay, we'll make certain that's so noted.

Ms. Secretary, would you like to --

ANNOUNCEMENTS

MS. GERMOND: Yes, thank you. Two announcements. One, for the record, we do have a quorum. The second is: Don't forget, 10 o'clock tomorrow morning. The Chairman wants me to always say: Be prompt, be there. And thank you for a good meeting.

MS. SHACKELFORD: Great.

Motion to adjourn, please?

VOICES: So moved.

VOICES: Second.

MS. SHACKELFORD: So moved. See you in the morning at 10 o'clock.

(Whereupon, at 7:37 p.m., the meeting was adjourned.)

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DEMOCRATIC NATIONAL COMMITTEE and
ASSOCIATION OF STATE DEMOCRATIC CHAIRS

JOINT SESSION
Friday, June 20, 2003

Radisson Riverfront Hotel
Great River Rooms I & IV
11 East Kellogg Boulevard
St. Paul, Minnesota

P R O C E E D I N G S

[Beginning time: 9:20 a.m.]

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3 CHAIRMAN MCAULIFFE: I'd like call to
4 order the Joint Session of the DNC Executive
5 Committee and the Association of State Democratic
6 Chairs to order. I would first like to note that
7 today, there are 500 days until the November 2004
8 elections.

9 [Applause]

10 CHAIRMAN MCAULIFFE: Only 500 more days
11 to the end of George Bush.

12 [Applause]

13 CHAIRMAN MCAULIFFE: I would like to
14 thank everybody for coming here today. I would
15 like to recognize the folks we have up here with
16 us. First, our DNC officers. Our great Vice
17 Chairs first, Gloria Molina from the great state
18 of California, who is with us. Our great DNC --

19 [Applause]

20 CHAIRMAN MCAULIFFE: We have the DNC
21 here, ASDC, so we'll check on applause lines. We
22 have the great treasurer of the Democratic
23 National Committee, Andy Tobias. The great
24 secretary of the Democratic National Committee,
25 Alice Germond.

3

1 [Applause]

2 CHAIRMAN MCAULIFFE: The great vice
3 chair of the Democratic National Committee, Lottie
4 Shackelford.

5 [Applause]

6 CHAIRMAN MCAULIFFE: On this side, as
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7 you know, the ASDC officers. First, the president
8 of the Association of Democratic Chairs, Joe
9 Carmichael.

10 [Applause]

11 CHAIRMAN MCAULIFFE: The Vice President
12 of the ASDC, Amy Burks.

13 [Applause]

14 CHAIRMAN MCAULIFFE: The Vice President
15 of the ASDC, Raymond Buckley. The Treasurer of
16 the ASDC, Molly Beth Malcolm. And the Vice
17 President of the ASDC, Mark Brewer.

18 [Applause]

19 CHAIRMAN MCAULIFFE: Odd-even. Let's
20 hear it for all of them, folks.

21 [Applause]

22 CHAIRMAN MCAULIFFE: What I would now
23 like to do, if I could, is introduce William
24 Finney to lead the members in the pledge of
25 allegiance. I would ask everybody to please

4

1 stand.

2 Mr. Finney is a lifelong resident of St.
3 Paul. He has been a member of the St. Paul Police
4 Department for 32 years, serving as the chief for
5 the last 11. Chief Finney has been very active in
6 the community. He has served as elected member of
7 the St. Paul School Board and is chair of the St.
8 Paul United Way Board of Directors. Ladies and
9 gentlemen, welcome, Chief Finney.

10 [Applause]

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11 CHIEF FINNEY: Thank you, Mr. Chair.
12 Let me welcome all members of the DNC, all good
13 Democrats to St. Paul. It is our honor and
14 pleasure to host you. If you would please join me
15 in our Pledge of Allegiance.

16 (Pledge of Allegiance recited.)

17 CHAIRMAN MCAULIFFE: Fellow Democrats, I
18 would like to please welcome the Reverend Al
19 Gowman to issue the invocation. He was recently
20 named the president of the Minneapolis branch of
21 the NAACP and also serves as Chaplain of the
22 Minnesota State Senate. Reverend?

23 REVEREND GOWMAN: Good morning. In
24 addition to the Fellow Baptist Church, would you
25 turn to the next person next to you and say, "I

5

1 love you and there's nothing you can do about it."

2 [Laughter]

3 REVEREND GOWMAN: May we pray. Lord, we
4 are thankful this morning for your grace and for
5 your mercy. We are thankful that this great
6 election that we anticipate, that the road to
7 victory lead through Minnesota. We ask for your
8 blessings. We ask that you will combine mind and
9 heart, body and soul as we prepare to bring
10 liberty and justice for all Americans. May we all
11 say, "Amen."

12 AUDIENCE MEMBERS: Amen.

13 [Applause]

14 CHAIRMAN MCAULIFFE: I would now like to
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15 recognize the secretary, Alice Germond, to make a
16 determination if we have a quorum present. Thank
17 you.

18 We have a quorum. What I would now like
19 to do is introduce the great chair of the DFL,
20 here in Minnesota, who has been a spectacular host
21 for us. Put a great weekend together for us, has
22 been working on this for months, has been a great
23 fighter for the Democrats all over the country,
24 one of the greatest State Chairs in the United
25 States of America. Now I got all 50. As you

6

1 know, when I travel your states, I call you all
2 the best of the United States, but one of the best
3 states in the country, our great chair, Mike
4 Erlandson.

5 MR. ERLANDSON: I know the next time we
6 have a meeting, I'm going to have Al back and make
7 sure I sit next to the right person. No offense
8 to Chief Finney.

9 It's great to have the Association of
10 State Democratic Chairs in Minnesota, and the DNC.
11 We've got a lot of work to do in the next 500 days
12 but we're excited about our prospects and
13 delivering a victory here in the great state of
14 Minnesota, and working with state parties and
15 state chairs and Democrats all across the country.
16 We've got a lot of work to do, as I've said, but
17 we're going to defeat George W. Bush on his
18 record.

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19 [Applause]

20 MR. ERLANDSON: He's been President too
21 long already, and 500 days our economy cannot
22 handle and international affairs cannot handle,
23 but we will struggle forward with that, and in
24 January of 2005, be happy to stand in Washington,
25 D.C., and welcome a new Democrat.

7

1 Again, thank you for coming to
2 Minnesota. It's been an honor to have you and
3 host you. We look forward to the next two days of
4 meetings.

5 It's now my honor to introduce our great
6 Mayor of St. Paul, Randy Kelly, who's been a
7 leader in Minnesota and our legislature, now
8 leading the state's second largest city, doing a
9 great job for Minnesota, and Minnesotans.

10 Also, a little unknown fact most people
11 don't know about Randy Kelly, particularly
12 visitors, he plays a mean guitar and is a great
13 singer, as well. We should have invited him with
14 his guitar but he's here to welcome us to St. Paul
15 and Minnesota. Let's give Mr. Mayor a round of
16 applause.

17 [Applause]

18 MAYOR KELLY: Good morning to all of
19 you, and welcome to St. Paul where life is good.
20 We're a little tired this morning, some of us
21 older types that went to Fleetwood Mac last night,
22 we're reliving some of our past, at least the good

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23 parts of it that we could remember.

24 It's great to have the DNC here and the
25 Association of State Chairs in the state. The

8

1 native state where we nurtured people like Hubert
2 Humphrey, Fritz Mondale, Eugene McCarthy, Paul
3 Wellstone, people --

4 [Applause]

5 MAYOR KELLY: People who had a profound
6 impact on our nation and had a passion for public
7 service, and that's desperately what we need
8 today.

9 I'm not sure if it's appropriate but I
10 just want to make a few comments about what I
11 think, if I can, what we need to do as Democrats
12 just briefly.

13 I just spoke to the Urban Land
14 Institute, Collection of Mayors, they're having a
15 meeting, talking about city building. We have the
16 great Wellington Webb here, who's one of the
17 nation's greatest mayors in Denver, Colorado.

18 [Applause]

19 MAYOR KELLY: What I said to the Urban
20 Land Institute, Collection of Mayors, is that I
21 think for too long we have looked to the wrong
22 talent pool for our presidents. That we have
23 today in our nation people who are doing
24 outstanding innovative work at the urban level.
25 People who are dealing with public safety issues

9

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1 and homeland security issues, housing, education,
2 economic development, job creation, dealing with
3 immigration issues, the impact of globalization,
4 homelessness and the like.

5 We're doing it without the ability to
6 deficit spend. We're doing it on a daily basis
7 and making decisions, and if we know anything
8 about America and American history, we know that
9 Americans love results. We know that Americans
10 like leaders that have a penchant for action, and
11 when you take a look at the great cities of
12 America over the last decade, the laboratories of
13 democracy, the incubators of creativity have been
14 our cities.

15 And, unfortunately, we've had a federal
16 government that is disengaged from those kinds of
17 things, cutting by almost two-thirds their support
18 for housing. We have states suffering from
19 deficits that are cutting back on our cities, but
20 the fact is, that we are coping, we are surviving,
21 we are thriving.

22 And so what I would invite you to do is
23 to look to your cities for leadership. Consult
24 your mayors across this nation, and I think that
25 we will -- we're the closest connected to the

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1 communities, to the neighborhoods, to the people,
2 to the reality of America. And I think that the

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3 Democratic party will be stronger for it. I think
4 that you ought to look to those cities, as I said,
5 for leadership.

6 I again want to thank you so much. Let
7 me just end with a little story that I tell a
8 friend of mine who is a CEO of a large company,
9 flew in to St. Paul a few weeks ago, and he landed
10 at our downtown airport, Holman Field, and he came
11 into the mayor's office and he said, "Mayor, I
12 have a question for you." I said, "What's that,
13 Frank?"

14 He said, "As you know, as a CEO, I'm in
15 and out of airports a lot these days," and he
16 said, "what I've noted is, in many of the airport
17 waiting areas," he said, "there's a special phone
18 that says 'Direct line to heaven, \$200 a minute
19 typically,'" and he said, "I was shocked when I
20 flew in to St. Paul, I saw that special phone,"
21 and he said, "but it said 35 cents."

22 He said, "Mayor, why so low"? I said,
23 "Frank, it's really quite simple. Here in St.
24 Paul, that's a local call." God bless you.

25 [Cheers & Applause]

11

1 CHAIRMAN MCAULIFFE: Thank you, Mayor.
2 Speaking of mayors, we also have with us Harvey
3 Johnson, the Mayor of Jackson, Mississippi.
4 Mayor, stand up and be recognized.

5 [Applause]

6 CHAIRMAN MCAULIFFE: One of the greatest

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7 mayors in America. I would also like to recognize
8 my great friend, wellington webb, who has served
9 as the President of the Conference of Mayors,
10 obviously Mayor of Denver, Colorado, but none of
11 the titles can compare -- as you know, last month,
12 as I informed you on our conference call, that
13 I've asked Mayor webb to stand for election as a
14 DNC Vice Chair, so to top all of his honors, if
15 you do so elect him in October, great Mayor of
16 Denver, Colorado, wellington webb. I want to
17 thank the Mayor.

18 [Applause]

19 CHAIRMAN MCAULIFFE: And, of course, the
20 greatest member of the United States Congress is
21 with us from the great State of Texas,
22 Congresswoman Eddie Bernice Johnson.

23 [Applause]

24 CHAIRMAN MCAULIFFE: I'd like to now
25 introduce the greatest President of the ASDC, Joe

12

1 Carmichael, to give some remarks, please.

2 [Applause]

3 PRESIDENT CARMICHAEL: Thank you. Thank
4 you. Appreciate it. I'm the only president of
5 the ASDC.

6 CHAIRMAN MCAULIFFE: Makes it easy to
7 say.

8 PRESIDENT CARMICHAEL: I want to welcome
9 everybody to this Joint Session of the DNC and the
10 ASDC Executive Committee. I particularly want to

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12 thank Chairman McAuliffe for bringing the DNC
13 Executive Committee to meet with us here in St.
14 Paul.

15 I also want to thank Mike Erlandson and
16 Terrell Clark, the Chair and Vice Chair of the DFL
17 for being such great hosts. In fact, if we could
18 give them a round of applause. They're doing a
19 terrific job.

20 [Applause]

21 PRESIDENT CARMICHAEL: The ASDC is
22 delighted to be meeting in this joint session.
23 You know, it's been done in the past. It's an
24 effective way to do our party's business and we
25 think it fosters collaboration between our groups.
26 we hope there will be many more opportunities,

13

1 Terry, to have these joint meetings between the
2 ASDC and the DNC executive committee. It can only
3 bring us closer.

4 Before I turn this back over to Chairman
5 McAuliffe, I want to invite everybody to the
6 events that we've got going on the rest of this
7 weekend. I think everybody is aware, I certainly
8 hope so, that we have a Presidential Forum
9 beginning at 11:00, 11:15, right after this
10 particular meeting that we're in now. It will be
11 in this same room, and it will start promptly, so
12 I think we're looking at having six candidates.

13 We'll have a break for lunch. Some of
14 those candidates you may be aware are going to

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15 appear by an interactive video conference because
16 the Republicans have scheduled a vote in the
17 United States Senate this afternoon. Do you think
18 they had this meeting in mind?

19 Yes, they had this meeting in mind. So
20 we're going to deal with it with technology and
21 we're going to have the benefit of those
22 candidates. We won't have them here in person but
23 we will have them here through an interactive
24 video conference.

25 Then tomorrow, we've got two panels in

14

1 the morning. One is going to talk about
2 coordinated campaigns and the other one is going
3 to talk about the national convention, so those
4 should be very informative, and it's going to get
5 into the nuts and bolts of those activities.

6 Then in the afternoon, we're going to
7 have a general session, and you're invited to all
8 of them. We'd be delighted if you're able to
9 attend all of our sessions, and we're going to
10 look forward to seeing you there. Thank you,
11 Terry.

12 CHAIRMAN MCAULIFFE: Thank you very
13 much. Thank you, Joe. Let me say, before I give
14 my remarks, I have had the pleasure of working
15 with Joe Carmichael over the last two years as
16 President of the ASDC. We'll have a new election
17 this weekend.

18 As we read in "USA Today," Joe has gone

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19 off to found a new entity, a new grassroots
20 organizing effort that will be conducted
21 throughout America to make sure we get our votes
22 out. Doesn't have anything to do with TV. It's
23 about putting people on the ground to go back and
24 do what we need to be doing, the door-to-door, but
25 we have had an excellent relationship over the

15

1 last two years.
2 Obviously, with the change in
3 McCain-Feingold, which has dramatically changed
4 the way we do our business, our party has had to
5 change dramatically. We lost, as you know, 80
6 percent of our income. We're retooling, and Joe
7 has worked with us through that process in the
8 ASDC, and we're now in a very good position moving
9 forward to do what we need to do to get our people
10 to the polls in November of 2004.

11 But I will say this seriously, it would
12 not have happened but for the leadership of Joe
13 Carmichael who's worked with us through thick and
14 thin over the course of the last two years,
15 dealing with many, many issues, some of them
16 public, some of them he and I will never be able
17 to write about, but he has been a spectacular
18 friend.

19 On behalf of every Democrat in the
20 United States of America, before he leaves
21 tomorrow, I want to thank Joe Carmichael for his
22 outstanding leadership of the ASDC.

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[Applause]

23

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CHAIRMAN MCAULIFFE: Let me say, I would
like to thank Minnesota's DFL for hosting the ASDC

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meeting, and I want to thank the ASDC for giving
me the opportunity to speak with you today. I
once again would like to recognize and thank
Chairman Mike Erlandson for all the hard work that
he has done on behalf of the Minnesotans and
behalf of the Democratic party.

I would like to once again thank my
great friend Joe Carmichael for his great
leadership. I wish the two candidates who are
running to succeed Joe Carmichael good luck in
their election, which the election is actually --

PRESIDENT CARMICHAEL: Saturday
afternoon.

CHAIRMAN MCAULIFFE: Tomorrow afternoon.
I wish the both of you well. I want to thank all
the other members of the executive committee and
the ASDC for being with us.

I'm happy to be in Minnesota. For us,
this is a battleground state for us. This is a
critical state for us in 2004. You'll be targeted
by all the campaigns. We want to work with you
early. Happy to report that the DNC last week
brought in 19 executive directors from all over
the country to begin our process of getting ready
for our coordinated campaigns. That's a year

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1 earlier than we've ever done it before. Minnesota
2 was there with us. This is a key target state for
3 us.

4 As chairman of this party, I am
5 committed to giving everybody in Minnesota all the
6 resources that they need in order to get their job
7 done as well as to all the other states around the
8 country. It is my goal, working with the people
9 in this room and all across Minnesota, to make
10 sure that when the polls close next November, that
11 the networks will paint Minnesota blue, and that
12 you will have been the leading force to make sure
13 that we retire George Bush as President of the
14 United States, and the Democratic nominee is
15 elected President of the United States of America.

16 [Applause]

17 CHAIRMAN MCAULIFFE: Now, let me first
18 off say, as you know and I hear every day and, in
19 fact, Andy Tobias had an interesting dinner last
20 night, we hear it across America, "why put up the
21 fight; George Bush can't be beat." I just read
22 two articles that I would like -- two quotes to
23 read out of the two articles which I read this
24 morning. One was written by political commentator
25 Tom Wicker. He said the real question is whether

18

1 any Democrat can match George Bush's claim to be a
2 proven presidential figure, validated by war in
3 victory. It certainly won't be easy for any

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4 Democrat.

5 I also read that no political strategist
6 in the country can see any way that George Bush is
7 not going to win and is not going to win big.
8 That came from Ed Rounds, a Republican political
9 strategist. Sounds pretty dire.

10 Both of those articles were written,
11 folks, in June of 1991. That was --

12 [Applause]

13 CHAIRMAN MCAULIFFE: That was before
14 Bill Clinton won back the White House, and we are
15 in no way ever going to give up. We know that we
16 are right on the issues, just like we were back in
17 1991. And we are going to make George Bush a
18 one-term president, just as we made his father a
19 one-term president.

20 [Applause]

21 CHAIRMAN MCAULIFFE: Folks, we have to
22 act because this Bush administration is doing
23 everything possible they can do to undo the
24 prosperity and success that this country had under
25 the eight great years of the Clinton/Gore

19

1 administration.

2 George Bush inherited a lot of things in
3 his life, including his presidency. He also
4 inherited a \$5.6 trillion surplus that he has
5 turned into nearly a \$2 trillion deficit that is
6 increasing every single day.

7 In addition to all that, we have

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8 President Bush to thank for a 30 percent drop in
9 consumer confidence, the worst state budget crisis
10 since World War II, and the worst job creation
11 record in over 60 years.

12 The numbers don't lie. Over three
13 million jobs have been lost since George Bush took
14 office. Almost nine million Americans today are
15 unemployed, amounting to a 49 percent increase in
16 the unemployment rate. The long-term unemployment
17 rate has increased by 192 percent. 192 percent.

18 Unbelievable. An additional 1.3 million
19 people have lost their health insurance under
20 George Bush, and the deficit ballooned to \$400
21 billion this year, beating his dad's record of 290
22 billion in 1992.

23 But I don't need to tell the folks here
24 in Minnesota how bad the Bush administration has
25 been to you. Since President Bush took office,

20

1 unemployment statewide here in Minnesota has
2 increased 30 percent.

3 And remember the 2001 tax cut that was
4 supposed to spur job growth and recovery? Well, I
5 think the nearly 100,000 Minnesotans today who
6 have lost their jobs since George Bush became
7 president have something to say about the Bush tax
8 cut.

9 And this latest tax cut that he just did
10 is no different. Right here in Minnesota, 45% of
11 all taxpayers in Minnesota, nearly half the

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12 taxpayers, will receive less than \$100 back from
13 George Bush's big tax cut. The top one percent of
14 the taxpayers in this state receive nearly
15 one-fourth of a total benefits in 2003 and get an
16 average tax cut of almost \$22,000. Does that
17 sound fair?

18 AUDIENCE: No.

19 CHAIRMAN MCAULIFFE: The people who
20 actually need the money and who will go out and
21 spend it right away and get this economy moving
22 will get less than \$100.

23 But we should expect no better from
24 George Bush's GOP. Minnesota Republicans voted to
25 block the child tax credit expansion with House

21

1 leader, Tom Delay of Texas, leading the charge.
2 163,000 children in Minnesota would benefit if the
3 child tax credit were expanded to include the
4 moderate income families that were left out of the
5 original bill by the GOP.

6 You see, in this administration, the
7 wealthy come first, working families come last,
8 dead last. You know, this is my seventh
9 presidential campaign. And every cycle I say,
10 this is the most important election of all time.
11 But folks, this is the most important presidential
12 election that I've ever faced.

13 We cannot let George Bush win another
14 four years. Everything that we care about as
15 Democrats, from a strong economy, job creation,

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16 civil rights, women's rights, worker rights, and
17 environmental protections are all on the table and
18 all at stake in 2004, and the Republicans know
19 this, and they're going to fight dirtier and
20 harder than they've ever done before.

21 we've already seen what they're capable
22 of. I take you back three years ago. Senator
23 McCain was flying high after winning his upset
24 victory in New Hampshire presidential primary.

25 Remember the days of the straight-talk

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1 express? McCain was everywhere, talking his talk,
2 engaging in a healthy debate over our nation's
3 future. John McCain may have survived the prison
4 camps of Hanoi but he did not count upon the crowd
5 he was about to be up against.

6 Instead of honoring his service to our
7 country and taking pride in his astounding story
8 of fortitude and survival, President Bush and his
9 allies went to work, questioning John McCain's
10 mental sanity, and they went so far as to attack
11 his wife and his children.

12 And what do we get from this president
13 this time around? We get carrier landing photo
14 ops and flags thrown in our face. If Democrats
15 question the administration on anything regarding
16 the war or homeland security, they're called
17 unpatriotic.

18 We won't put up with it, folks. The
19 American people won't put up with it. And the

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20 countdown begins today, right here in the North
21 Star state. Carl Roff may have so little faith in
22 Americans that he actually thinks this stuff will
23 work. The American people are tougher and smarter
24 than that, and the Republican party hasn't sewn a
25 flag big enough for George Bush to wrap him and

23

1 his policies in that we can't have a real
2 discussion, a real debate in this country.

3 [Applause]

4 CHAIRMAN MCAULIFFE: Remember when
5 Candidate Bush pledged to change the tone in
6 Washington? Well, let's take a peek at George
7 Bush's Washington.

8 Republican members of the Congress,
9 three United States congressmen and a United
10 States senator were just caught trading their
11 votes for campaign contributions. Internal
12 documents which have just been released from
13 Westar, a Kansas-based energy company, actually
14 revealed that Westar executives created an
15 explicit and expensive GOP donation strategy.

16 The executives were asked to give
17 generously to several Republicans and, in return,
18 Westar would get a seat at the table, quid pro
19 quo. Westar did pay, \$56,500. And it did get
20 that place at the table, and the GOP did insert
21 favorable legislation which gave millions of
22 dollars in tax breaks to Westar. Not a tax cut
23 for you, not for your families but a little

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24 something for an energy company on the side.

25 And what does this administration do

24

1 with this apparent, painfully obvious case that
2 borders on extortion? Though it is clear this
3 should be immediately investigated by the
4 Department of Justice under Attorney General John
5 Ashcroft, they have refused to act.

6 I have repeatedly sent letters to the
7 Attorney General asking him to investigate but you
8 know what, it's no wonder as John Ashcroft's hands
9 are more than a little dirty. He has taken
10 campaign contributions from Westar, and it was
11 just revealed yesterday that one of his longtime
12 political operatives was actually a top executive
13 at Westar.

14 The Attorney General is hopelessly
15 compromised, he is conflicted, and he should take
16 himself out of this issue and we should have an
17 independent counsel investigate.

18 [Applause]

19 CHAIRMAN MCAULIFFE: When asked to take
20 this appropriate step, as he was asked in New
21 Hampshire the other day if he was going to respond
22 to the chairman of the party's letter, he refused
23 to comment.

24 Then we can talk about Haliburton who
25 gets a million-dollar -- multi-million-dollar

25

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1 contract, no-bid contract to rebuild Iraq. The
2 same company that Dick Cheney was a major
3 executive of. Westar gets its seat at the table,
4 no one held accountable.

5 The tone has changed all right, it's
6 gotten worse. And as if that wasn't enough, there
7 are other storm clouds on the horizon. People who
8 follow these things believe there is a very good
9 likelihood that we will have one, if not two
10 retirements from the United States Supreme Court.
11 we know there have been secret meetings at the
12 White House.

13 We know that George Bush's father,
14 former President Bush, has already been holding
15 fundraisers to raise money for a potential Supreme
16 Court retirement. "Time Magazine" has just
17 reported that Sandra Day O'Connor and Justice
18 Rehnquist have told their closest friends that
19 they would like to leave the United States Supreme
20 Court.

21 This, folks, has to be a major call for
22 all of us in the Democratic party. As you know,
23 the President has pushed through an appalling
24 array of judicial nominees who share the common
25 goal of setting this country back to about 1952.

26

1 No need for that pesky right of privacy, the whole
2 racial equality thing is far over-blown. Why
3 protect our air and water? And a woman certainly

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4 doesn't have a right to chose.

5 I would like to commend our good friend
6 and leader of the senate, Tom Daschle, for
7 standing up and fighting against some of the most
8 extreme right-wing activist judges ever sent to
9 Congress; Miguel Estrada, Carolyn Cowle, Priscilla
10 Owen. Let's give a round of applause to the
11 United States Senate Democrats for fighting.

12 We need to fight hard. This battle is
13 coming. These are appointments for life, and for
14 those of you who want an additional fright this
15 morning, they are now speculating that Justice
16 Scalia could be named Chief Justice of the United
17 States Supreme Court.

18 There isn't a Democrat in this room that
19 doesn't understand the stakes involved from an
20 economic policy that isn't working, is getting
21 worse, to a president who walked away from his
22 commitment to our nation's schools to a Supreme
23 Court packed with more Thomases and Scalias.

24 Folks, they have a field day using
25 terrorism as a cloak in the wars to push through a

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1 right-wing agenda. We begin fighting today to
2 bring back the cloak. To those whose hearts have
3 been shaken by polling numbers, history is a
4 healthy guide. If we stay focused, tell the truth
5 about the record, work hard, we can turn that car
6 around, go back to work again.

7 we will pull the curtain back and reveal

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8 the Presidency that the American public didn't
9 vote for once and won't vote for again.

10 [Applause]

11 CHAIRMAN MCAULIFFE: In the final
12 analysis, we have no choice. This Republican
13 crowd in Washington is taking our country in a
14 direction that will set us back years and years.
15 From the new McCarthyism and economy getting
16 worse, a court-packing scheme, the challenges are
17 great and compelling. whatever the odds, however
18 daunting the task, we have no choice.

19 Our country is at stake and our party,
20 the Democratic party, has never shirked our
21 responsibility, and over the next 17 months, we
22 will make sure that Americans realize that we as a
23 country can do better, and we'll start with the
24 election of a Democrat in the White House in 2004.

25 I look forward to working with all of

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1 you, the state chairs, vice chairs, and all the
2 executive committee members, and all the Democrats
3 across this country.

4 We have a major challenge ahead for this
5 party. We have never shirked from this
6 responsibility before, and if we stay focused and
7 if we work together, folks, the days of George
8 Bush are numbered. Thank you very much.

9 [Applause]

10 CHAIRMAN MCAULIFFE: What I would now
11 like to do -- you know I love power points. we'll

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12 do a quick power point presentation. I'd like to
13 have Traci Siegel, our political director come up;
14 Tony Anthony, our political assistant director
15 come up to the stage as well as Jim Mullhill, our
16 new communications strategist.

17 Give our DNC staff a great round of
18 applause.

19 [Applause]

20 MS. SIEGEL: Thank you, Mr. Chairman.
21 Good morning, everybody. It's great to see you
22 all. Let me just begin by saying I've had the
23 opportunity to work with many of you over the past
24 three or four years through my work with the
25 Women's Vote Center at the DNC. I look forward to

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1 meeting those of you who I have not yet met over
2 this weekend, and just am really excited to be
3 beginning this new role. As I said, Tony Anthony.

4 MR. ANTHONY: Good morning, my name is
5 Tony Anthony. I haven't had the chance to meet
6 all of you yet, I'm planning to do this over the
7 course of the next couple days.

8 MS. SIEGEL: Thank you for being here
9 today. Like to get started with some points of
10 how we feel we can win in '04. Going to start
11 with a brief political presentation for you, and
12 Jim is going to pop in on our message.

13 I want to start by talking about our
14 primary calendar this year. As I think most of
15 you know, the Chairman has taken some heat a

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16 little bit earlier this year for our work in
17 trying to create a more balanced primary calendar.
18 As it turns out, I think folks who initially were
19 critical have turned around and have said this, as
20 it turns out, is the most balanced and fair
21 primary calendar we've had.

22 I want to point out a few things about
23 our calendar. First of all, this schedule is --
24 we'll be able to keep our candidates in the
25 spotlight for a longer period of time. As you

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1 know, the 2000 calendar featured six weeks of down
2 time after the first round, and at this point,
3 we're in a much better position. This calendar
4 allows candidates of all resources and reputations
5 the ability to compete aggressively over a longer
6 period of time. Everything is more spread out.

7 As you know, after following Iowa and
8 New Hampshire in 2000, it was followed by 17
9 states and territories in one single day. Now, as
10 you can tell, we are more geographically
11 representative and able to take you to a wider
12 swath of our party, a more representative look at
13 our party.

14 Go ahead. Just want to quickly give you
15 a picture of --

16 UNIDENTIFIED SPEAKER: Allowed to ask
17 any questions?

18 Chairman MCAULIFFE: We want this as a
19 discussion, too. If anybody has any questions on

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20 the primary calendar, please feel free to ask
21 questions.

22 MS. SIEGEL: Absolutely. We'll do
23 questions at the end, feel free. This is a
24 snapshot for you of our 2004 races. These are the
25 senate races this year. Of course, the states in

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1 the blue you see are states where we must protect
2 a Democratic incumbent, red states have a
3 Republican incumbent. Total of 34 races in which
4 we will be active this year.

5 And then if we overlay here the
6 governors' races, we can see that we've got to
7 protect our Democratic incumbents and that we've
8 got to work on taking out Republicans. As you
9 know, in this economic climate, the challenge
10 becomes protecting incumbents who are facing
11 incredibly difficult budget situations in their
12 own states.

13 MR. ANTHONY: We look at what's going on
14 this year, we have three chances -- three
15 opportunities to take back three governor seats.
16 The first one is in Kentucky, Chandler versus
17 Fletcher. The second one is in Mississippi where
18 we have the incumbent Musgrove up against retired
19 RNC Chairman Haley Barbour.

20 In Louisiana, where it looks like our
21 two top vote-getters in the open primary are going
22 to be Democrats, looks like we'll pick that one
23 up.

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CHAIRMAN MCAULIFFE: Good pickup.

24

25

[Applause]

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1 MR. ANTHONY: The reason we're engaged
2 in these races this year is to create momentum,
3 court activists and to show that the Republican
4 agenda can be beaten. As you all know, if we look
5 at the 2000 presidential results, we don't need to
6 tell you how close it was. It was so close that
7 in some states, whether or not we won them or lost
8 them, the margin was only this much, by 10,000
9 votes or less.

10 So as we all know, early planning,
11 targeting, budgeting and field planning are the
12 foundations of any state coordinated campaign
13 which are also the key to winning elections that
14 are so close.

15 MS. SIEGEL: Let's look at the states
16 that were won or lost by less than 10,000 votes.
17 Basically, what we can see here -- Travis, if you
18 want to click through, we want to lay out the
19 opportunity that we have as we're talking about
20 our small number -- you can see what the margin
21 was, of course, in each of these states.

22 We, for instance, lost New Hampshire by
23 a mere 7,211 votes. If we are able to mobilize
24 less than half of those folks that are now
25 unemployed because of George Bush's failed

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1 economic policy, we would be in a better position
2 in New Hampshire, and I -- of course, not even
3 worth mentioning is our situation in Florida.

4 Look at those numbers. Uninsured,
5 unemployed and kids left behind in George Bush's
6 tax cut. We saw what happened there. Tremendous
7 opportunity. You all know what the issues are,
8 you deal with them every day. This is the message
9 we have to move, and you'll hear more about that
10 from Jim Mullhill.

11 what I want to do here is picking up on
12 New Hampshire. Some of you have seen this slide
13 before but I think it bears repeating. I want to
14 bring it to your attention again. Our datamart,
15 which I know you have heard a lot about, and the
16 capabilities we have technologically to reach
17 voters in a new way.

18 There is a test that we performed in
19 2002, Jean Shaheen running for senate. A week
20 before the election, we were able to go in and
21 work with her to model her voters. What does the
22 typical Shaheen supporter look like? We modeled
23 them and there are only 15 high-performing
24 Democratic precincts in the state. She needed to
25 target more voters, find more voters she wasn't

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1 planning to talk to. We went in, did some
2 modeling. We found 60,000 additional Democrats
3 for her to talk to.

4 Because we got started late, she only
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5 had a chance to do so once. However, a
6 post-election test, we know that 65% of those
7 folks that she was able to reach actually turned
8 out and voted for Jean Shaheen. So this is some
9 of the technology we're talking about that we can
10 implement into 2004.

11 MR. ANTHONY: Here we have a case study
12 that we've done on Missouri where Gore lost by
13 78,786 votes in 2000. Where do we find those
14 votes in 2004? The Bush administration has given
15 us plenty of ammunition. The current
16 administration has left Missouri with over half a
17 million without health insurance, over 91,000
18 unemployed, and close to 200 children -- 200,000
19 children left behind in the tax cut that the
20 Republicans don't want to support.

21 So this is what we're doing at the DNC
22 this year. We're putting together our coalitions
23 earlier than ever, laying the groundwork for '04
24 by working with state parties to draw up
25 coordinated campaigns in 2003, which allows our

35

1 state parties to start raising money to implement
2 the plans which was so important for our nominee
3 in '04. We are also -- we have also begun to fund
4 voter files earlier, allowing state parties to
5 build their files and update them and enhance
6 them.

7 The DNC is continuing its commitment to
8 the state party victory fund to help our state

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9 parties raise dollars earlier and now. And as
10 always, we're starting our grass roots programs
11 and organizing and communicating to the base now.

12 MS. SIEGEL: We want to give you a sense
13 of the calendar for the year. A few things we
14 wanted to point out. Here we're looking at 2003
15 and again talking about getting started now with
16 our planning. As the Chairman mentioned, we had
17 our first of a series of executive director
18 retreats just a few weeks ago in D.C.

19 We brought in close to 20 executive
20 directors, be doing that with the remainder of the
21 states as we head through the rest of the year.
22 Brought them in to talk about early planning,
23 organizing, getting their plans together, and
24 getting everything completely organized so we are
25 ready to go.

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1 Our political staff at the DNC is
2 currently being hired. We're building our entire
3 team of constituency directors, field folks,
4 better contact staff, so that we will be ready to
5 go. I anticipate we'll have a full complement of
6 political staff within the next three weeks.

7 Sending money to states for voter files.
8 Voter files being built. Doing early organizing
9 in the states. The first deadline for coordinated
10 campaign plans for this year was this past week
11 and I know we're working on getting those in now.
12 We're working now on building and refining our

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13 activist lists and engaging our activists and
14 surrogates now.

15 I can tell you from running the
16 Democratic Voices Program for the Women's Vote
17 Center, we understand how important it is to talk
18 to our base early. We understand how important it
19 is to give folks opportunities to speak out, to
20 show their support for this party, to get talking
21 points from us, to hear from us on a regular
22 basis, and we intend to do that across the board.
23 We're already doing it with our Supreme Court
24 events, which again Jim is going to go into.

25 But let's move on into 2004. Given our

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1 primary calendar, which we already talked about,
2 we assume we will have the nominee chosen by early
3 March. The first part of the year, we will be
4 working on a virtual I.D. Basically what that is
5 is very similar to what we talked about with New
6 Hampshire. Our coordinated campaign directors
7 will be hired. Vote goals will be completed early
8 in the spring. Field staff on the campaigns hired
9 through the summer, phone and mail consortium,
10 money sent to the states and, again, continuous
11 engagements of activists and surrogates throughout
12 the year.

13 Not talking about going in and talking
14 to people in October, we're talking about doing it
15 now. Thank you very much. I want to hand it over
16 to Jim Mullhill who will give you a better sense

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17 of our message this year.

18 [Applause]

19 MR. MULLHILL: Thank you, thank all of
20 you. Good to be here. We have a massive opening
21 in the Democratic party this year and the
22 presidential election because there is a massive
23 gap between George Bush's popularity and the
24 country he governs and its state. As you can see,
25 it's not lost on the part of the public. His

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1 reelection is below 50%. In our business, that's
2 a dangerous sign. I think that could explain why
3 he arrived here so abruptly yesterday to step on
4 this event.

5 I think the people in the White House
6 are aware of their problems, and I think that's
7 also why he'll be raising a ton of dough. As you
8 can see, there's certainly in shooting distance a
9 majority against the president and I think it
10 underlies the country he governs.

11 If you go to the next slide, there is a
12 growing sense of unease in the country and it's
13 largely driven by the economy. Could you go to
14 the next slide. As you can see, George Bush has
15 done us a big favor in many ways, at least from --
16 if not from a governing point of view but
17 certainly from a political point of view. He has
18 drilled home to the American people that he has
19 only one answer to our economic ills and that's
20 giving tax cuts to the rich.

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21 Could you go back one? Nearly 60%
22 believe tax cuts will not help them. If you can
23 see -- in all of these slides, you'll see the
24 numbers vary between, like, in the low 50s and the
25 60s, this floating majority of people that are

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1 opposed to his economic policies.

2 Go to the next slide, please. In this
3 case, you can see, thanks to all his good work,
4 he's driven it home like no other president ever
5 has that he favors the rich at everyone else's
6 expense. Terry brought up earlier the whole issue
7 of the Westar scandal, we'll return to that at the
8 very end, but gives you -- this slide gives you a
9 classic example of how the public gets George
10 Bush. They understand that he's looking out for
11 people other than them. And the weakening
12 economy, another index showing the president's
13 deterioration.

14 Keep going. Okay. So basically what
15 you have is a country where we have a popular
16 president but who has basically drilled it into
17 the American public that he isn't looking out for
18 their interests, that he's looking out for only
19 the wealthy and basically presiding over an
20 economy that's weakening, not getting stronger.
21 And it's led to joblessness.

22 I don't have to tell all of you, every
23 state chair has read an article in their state,
24 more than one, about layoffs, plant closings,

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25 overtime being cut back, people being put on

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1 half-time, not full time. It underscores the fact
2 that we're not spinning -- we have a message, it's
3 basically look around, America. It's not the
4 America that George Bush inherited, it's an
5 economically deteriorating America.

6 In addition to the economic argument, as
7 you can see, the Supreme Court fight which in all
8 likelihood will happen this fall will be a major
9 galvanizing influence. It will dominate the news,
10 and as you can see, there are a whole series of
11 decisions from women's rights to choose, worker's
12 rights, civil rights, environmental protections
13 that have all been in the balance. They've all
14 been 5-4 decisions, a whole series of those.

15 And for those of us who were around --
16 stay on the Supreme Court for one second. For
17 those of us who were around and involved in the
18 Bjork-Clarence Thomas struggle the last time
19 Supreme Court vacancies became controversial, it
20 had an amazing political influence. It melded our
21 base with this whole host, a virtual army of swing
22 voters because it was revealed how out of step
23 these people were from the values of the American
24 public.

25 when we talk about this Supreme Court

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1 fight, the Republicans and the White House will
2 want to talk about process. We'll want to talk
3 about what the people believe that George Bush
4 wants to put on the Supreme Court. And a fight
5 over values we will win.

6 And in closing, because we have to move
7 along, this is an example of our website, but you
8 can see that the Westar issue is a classic example
9 of George Bush not keeping his promise to change
10 the tone. And interesting of note, within the
11 last 24 hours before the slides were put together,
12 two Republican members of Congress have already
13 said they would return the money that they took
14 from Westar. So they're clearly feeling the heat.

15 For those of you who are state chairs,
16 our press office will be talking to you on an
17 ongoing basis how to make sure that Ashcroft
18 fulfills his oath of office and prosecutes the
19 law. So I think with that, throw it open to
20 questions.

21 CHAIRMAN MCAULIFFE: Questions? If you
22 could go up to the microphone.

23 UNIDENTIFIED SPEAKER: How can we be
24 helpful with the Supreme Court events in our
25 states?

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1 MR. MULLHILL: Well, thanks. In the
2 coming months -- the expectation is that we would
3 see a Supreme Court vacancy sometime this summer.
4 The whole fight would begin in the fall. I think

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5 on the political side, working with Traci's team
6 and the communications staff, we'll be working
7 with all of you trying to put together events that
8 highlight in the states what this means to your
9 specific state and to your citizens, and so we're
10 going to be working closely with all of you, and
11 we're very open to ideas that you have to
12 highlight some specific issues.

13 UNIDENTIFIED SPEAKER: You have
14 mentioned about -- I'm pretty sure you have a
15 plan, but what is your plan for -- DNC's plan for
16 presidential debates?

17 MR. MULLHILL: Presidential debates.
18 This year, the presidential campaigns came to the
19 Chairman and asked us to help coordinate
20 presidential debates between now and the end of
21 the year, because there are an unprecedented
22 number of requests for debates. We want to make
23 sure that our message gets out and that they're
24 televised as widely as possible.

25 So we've begun discussions with networks

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1 to discuss putting together six debates between
2 now and the end of the year, and we're trying to
3 work out the complicated puzzle between the
4 networks, the Democratic party and the candidates.
5 So we're hoping to make an announcement about this
6 very shortly.

7 CHAIRMAN MCAULIFFE: Anybody else?

8 MR. MCCAREY: Hi, John McCarey, Vice

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9 Chair of Democrats Abroad. Just before setting
10 out for this meeting, I was meeting with a bunch
11 of our overseas activists in Tokyo, and we were
12 asking each other, what was the number one
13 question that they wanted to have asked here?

14 The number one question, which this
15 presentation brings straight into my mind is, a
16 brilliant job on attacking George Bush's
17 negatives. We love it. But where is the positive
18 vision? What is it that we can say that will make
19 us proud to be Democrats because we are for this!

20 [Applause]

21 CHAIRMAN MCAULIFFE: There is a question
22 I think we all get asked in the States. I spoke
23 about it yesterday with the executive directors.
24 Obviously, there are many things that obviously
25 we, as Democrats, can talk about. For one, talk

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1 about the spectacular eight years of Clinton-Gore
2 administration, the best economic prosperity in
3 the history of our country.

4 We have nine candidates running for
5 president. All of them have differing views on
6 many key issues. We have to be neutral.
7 Understand, that's part of our -- the bylaws of
8 the DNC as we should be. It is our primary
9 responsibility now, as we have laid out, to get
10 the mechanics in place for the party, to get the
11 tools in place, to get the funding operations in
12 place, and to do the distinctions with the Bush

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administration.

Until we have a nominee, I think until March 10th, it will be difficult to try and come up with one concise message in the sense that we have nine candidates. I'm a firm believer that by March 10th, we will have a standard-bearer of the Democratic party.

At that point, that will be our message, that will be our messenger, and as you know, the press love to cover presidential candidates. Every utterance, every word our candidate makes after March 10th will be covered, so we have plenty of time. And nobody hears it more than,

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probably -- as you know, I'm traveling six days a week. I've been all over this country, I hear the same all the time.

We have to be different only in the sense that we have nine candidates running who have different views, and we as officers of this party need to be very careful because we can't move one way or the other. We have to let them all go out and do what they're doing.

My only thing I would tell you is by March 10th, when we have our nominee, that gives us eight months to go one-on-one against George Bush. That is plenty of time. We need to be using this time to stay positive, stop the hand-wringing, stop the attacking one another, show that we are a united party, not a fighting

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18 party, and we need to act together and work
19 together.

20 This team has put a magnificent -- we
21 have done, as you know, what we should do at the
22 national party level, taken over the debates, very
23 controversial thing to do, but you know what, the
24 right thing to do because if there's going to be
25 grief given, coming to the DNC, which it does,
instead of the candidates.

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1 We have the best primary calendar.
2 Reporters have come in and said, "Terry, I was
3 wrong, you were right." I say, "well, go write an
4 editorial because you attacked me a year ago."
5 "well, I'm not going to do that, but"...

6 [Laughter]

7 CHAIRMAN MCAULIFFE: In the finances,
8 we're fixing in the party -- very difficult to run
9 an institution where you lost 80% of your income.
10 We have the debt paid off. The new headquarters,
11 we move in November 15th, got the voter file
12 project going.

13 So the tools are there, and I remind
14 everybody that Bill Clinton didn't get in the race
15 until October 4th of 1991. We have plenty of
16 time.

17 In June of 1992, Bill Clinton's approval
18 rating was 22%. We went into our convention in
19 third place, if you remember. President Bush,
20 Ross Perot, President Clinton. We came roaring

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21 out of that convention. I think we've moved
22 everything up, we've done the coordinated
23 campaigns, we'll have people in the states this
24 year, a year ahead of time.
25 The message will come, so I encourage

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1 all of you, and I know you hear this, let's stay
2 focused, let's stay united. We have a great party
3 that we're all so proud of. That's why we're all
4 here today. The things that we stand for as
5 Democrats --

6 [Applause]

7 CHAIRMAN MCAULIFFE: But if we allow
8 ourselves to get caught in this trap of the
9 message -- that's what our -- folks, that's what
10 the primaries are for. The voters will determine
11 who will be the messenger of our party, that's why
12 we're going through this exercise. They will make
13 that decision, but I promise you, we will have
14 eight months to go one-on-one, but what we're
15 working on now is putting the tools in place
16 earlier than we've ever done them before under
17 extraordinary circumstances.

18 First time in 30 years we have not been
19 able to use soft money. And we're doing it, we're
20 meeting that challenge but, folks, please, let's
21 stay unified. We will have a message, we're going
22 to take it to George Bush, we're going to do it
23 earlier than we've ever done it before. But you
24 know why you're a Democrat, you know why you're

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25 here today, you know what values move you. I know

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1 why I'm a Democrat, and we all know that and
2 that's what you need to be saying.

3 You are the chief cheerleaders of the
4 Democratic party and that's what we need to stand
5 up and fight every day and not let the Republicans
6 tear us down.

7 [Applause]

8 CHAIRMAN MCAULIFFE: I love California.
9 Anybody else?

10 TINA ABBOTT: I'm Tina Abbott from
11 Michigan. I think the party can come with the
12 universal message that all candidates can rally
13 round, we have the issue of prescription drugs,
14 health care, jobs, the economy, those are
15 simplistic issues that we can all talk about.

16 You don't have to get into specifics but
17 I think the message is very important right now.
18 I think we're losing our people because we don't
19 have a clear-cut message that we're all talking
20 about. Thank you.

21 [Applause]

22 CHAIRMAN MCAULIFFE: Thank you. And we
23 had a card done last year that talked about the
24 five principles of the Democratic party that we
25 handed out last year. We can get everybody to

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1 agree. This is a challenging time for us because
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2 we have nine running, maybe ten; Joe Biden may get
3 in, Wes Clark may get in, we may have 11. But we
4 have a lot of candidates running, which is good.

5 I'm a firm believer -- you've heard me
6 say this before. The more the merrier. If we
7 have nine candidates, which we do today, traveling
8 all over America, energizing people, and you've
9 heard it. A lot of people haven't heard it
10 because the press isn't covering it yet but our
11 candidates are saying great stuff. They have a
12 great message. You heard it at the DNC meeting,
13 they're saying great stuff.

14 Not getting covered but it's going to
15 be, and the closer we get to the primaries, the
16 more the coverage will come. Our message is
17 there. It's just, you know, once we have the
18 press focus on it -- when we have a nominee, I
19 think it will work, but Tina, clearly, we all
20 agree, there are four, five things which we have
21 the cards, we need to get them out.

22 We're driving the message every day on
23 our website. We went up with Bushenstein or
24 whatever our new -- we had 400,000 people
25 yesterday hit our website to look at this new

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1 animated cartoon that we put on, 400,000 people.
2 I mean, people are hungry.

3 MoveOn.org, which never before was
4 willing to do anything with the DNC, just
5 generally they didn't think we were tough enough.

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6 They now think we're tough enough and they have
7 sent out to all members, "Join the DNC in their
8 Supreme Court petition."

9 We had 110,000 people sign up literally
10 within 24 hours. So we're beginning to get that
11 message out and do it. We all need to be much
12 more aggressive. As you know, as your party
13 chair, I'm pretty aggressive. In Oklahoma, if you
14 were with me this weekend -- yeah. Yes, ma'am.

15 UNIDENTIFIED SPEAKER: What is the
16 status of the project operation area code?

17 MR. MULLHILL: Operation -- thanks.
18 Operation area code is part of the communications
19 office and we are staffing up for that right now,
20 where we will be working with all the state chairs
21 and all the executive directors and communications
22 directors to bring our message directly into the
23 state and emphasize state media. And we intend to
24 launch that in July.

25 CHAIRMAN MCAULIFFE: Anybody else? What

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1 I'd now like to do is bring Zoe Germon up to the
2 podium. Part of this piece is laying the
3 groundwork out for us to get all the operations in
4 place. A big piece of that is obviously the
5 convention in 2004. I had a long conversation
6 yesterday with Mayor Manino, the host committee is
7 working hard.

8 I'm sure you all saw the "New York
9 Times" yesterday, I think the Republicans raised

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10 \$91 million in about six hours for their
11 convention. You ought to read the "New York
12 Times" yesterday, got a kick out of it.

13 In Boston, they're working very hard to
14 get the money in and meeting the requirements, the
15 deadlines that they have for us. I had a long
16 conversation yesterday to make sure all the money
17 and everything is in place but we are in great
18 shape in Boston. You've all received letters, I
19 know, from Zoe about the hotels, and we really are
20 in great shape. Everybody was sent packages two
21 weeks ago. We sent a package to every state
22 party. If your state party chair is hoarding that
23 information on your hotel rooms, talk to the state
24 party chair.

25 Where is Zoe? She's done a magnificent

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1 job. A lot of issues as you know about hotel
2 space in 2000. I'm happy to report that 80% of
3 the hotel rooms are within a 10- to 15-minute walk
4 of the Fleet Center.

5 [Applause]

6 >> ZOE GERMON: Thank you, Mr. Chairman.
7 Good morning, everyone. I have a quick reporting
8 to do. As Mr. Chairman announced, all of the
9 state chairs should have received a package from
10 us. This is the earliest time we've ever done
11 this. We want to start it early so it's
12 well-organized and you can have your assignments
13 by the end of the year.

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14 In the package, you should have received
15 a list of hotels with rates, as well as a map
16 outlining each of the hotels and a brochure from
17 each of the properties. This summer we hope to
18 conduct site visits. I have a signup sheet
19 outside for you. We would like that to happen in
20 one week in July, one week in August, one week in
21 September, but we'll work with you if those dates
22 don't work with your schedule.

23 In October, you will be asked to give us
24 your top five choices, and then in December, our
25 goal is to make the announcement of hotel

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1 assignments.

2 That's where we're at. I'm excited to
3 be part of the process, and please come up to our
4 table. I'll be here until 3:30 today with any
5 questions, if you're ready to sign up. That's it.
6 Thanks.

7 [Applause]

8 CHAIRMAN MCAULIFFE: I would like to
9 recognize one of the greatest vice chairs in the
10 history of the DNC party who has joined us, Linda
11 Chavez Thompson who has joined us. Want to thank
12 her for joining us.

13 I'd like to now call up to the stage two
14 of the greatest chairs ever of the Rules and
15 Bylaws Committee but I seriously want to thank
16 everybody -- the Rules and Bylaws Committee met, I
17 think it was for over six hours. They went

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18 through about 21 states. Folks, the people who
19 serve on this committee deserve a great round of
20 applause. I walked in -- actually walked in for
21 five minutes and about five minutes is all I could
22 take of the Rules and Bylaws Committee. And I
23 just remember how many people lobbied me so hard
24 to get appointed to the Rules and Bylaws
25 Committee.

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1 In the future, when I retire off to
2 greener pastures, put me on the convention site
3 selection committee. I'll be happy with that. I
4 want to thank Jim Roosevelt and Carol Khare for
5 their outstanding leadership that they do for the
6 Rules and Bylaws Committee. Give them a round of
7 applause.

8 [Applause]

9 Co-CHAIR ROOSEVELT: Thank you very
10 much, Terry. We are happy to report that we did
11 consider the plans from 21 states yesterday. We
12 found 18 in full or conditional compliance. Three
13 we held for further consideration at our August
14 meeting, and then we will have our final round of
15 consideration at our September meeting. This is
16 the process we go through, making sure that the
17 plans that come from each of your states do
18 conform to the rules and the regulations that the
19 full DNC has adopted.

20 we're finding very good performance in
21 getting the plans in on time from the states this

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22 year, so we're very encouraged. As Terry
23 mentioned earlier, what we're happiest about is
24 the way this presidential primary calendar has
25 worked out. Terry and Carol and I and all of us

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1 took a lot of flack about a year, year and a half
2 ago, in the way that we designed the window for
3 this time.

4 It's worked out the way we hoped it
5 would. It's produced a balanced primary calendar
6 with not just the time to select our nominee
7 effectively but a good rotation of urban and rural
8 with -- states with good diversity, so we are
9 looking forward to a process that most importantly
10 will do what we set out to do on Rules and Bylaws
11 and that is produce a nominee who will defeat
12 George W. Bush and be elected President of the
13 United States.

14 [Applause]

15 CO-CHAIR KHARE: The Chairman mentioned
16 how long we met yesterday and we're going to have
17 at least two other long meetings, but I did want
18 to mention that without the help of the party
19 affairs staff, Phil McNamara and the three
20 wonderful new assistants he has -- now has on
21 board, those meetings would last weeks instead of
22 days.

23 So those of you who have had occasion to
24 call the Rules and Bylaws staff know how helpful
25 they can be, and I hope you'll continue as you

1 have questions and situations that come up in your
2 states throughout this process to know that you
3 can call them and get help and good information.

4 [Applause]

5 Co-CHAIR ROOSEVELT: So, thank you all
6 for the good participation that we're getting in
7 the process of approving the delegate selection
8 plans. We look forward to working with you, and
9 Mr. Chairman, thank you for all your support in
10 that process.

11 CHAIRMAN MCAULIFFE: You bet. Thank
12 you.

13 [Applause]

14 CHAIRMAN MCAULIFFE: All right. Now
15 we'd like to move to the resolutions. Members,
16 first you should have a copy of the resolution on
17 the realities of the economy under President Bush,
18 should have been on your chairs. Does anybody
19 have any discussion items on this resolution?

20 UNIDENTIFIED SPEAKER: Move to approve.

21 UNIDENTIFIED SPEAKER: Yes, I'd like to
22 speak in support of this resolution, Mr. Chairman.
23 I rise to support this resolution, calling on
24 reforms to benefit the economy. In the northwest
25 states, Oregon, Washington, Alaska, we've

1 experienced the highest unemployment rates in the

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2 United States. In the state of Washington, the
3 Boeing Company alone has laid off 30,000
4 machinists since President Bush took office.

5 The Bush recession has resulted in huge
6 budget deficits in the state of California, in the
7 state of Washington and the state of Oregon,
8 creating a lot of upheaval in local government and
9 state government, and a lot of uncertainty for the
10 populations of those states. The human suffering
11 that has resulted from the large -- the thousands
12 upon thousands of unemployed workers in the states
13 of Washington and Oregon and Alaska and
14 California, as well as the rest of the United
15 States, is really incomprehensible.

16 He's ignored the fact that the -- the
17 president has ignored the fact that crime has
18 increased, domestic violence has increased, and
19 that families all across the United States have
20 suffered in an incomprehensible manner because of
21 this unemployment.

22 I rise in support of this resolution
23 critical of the Bush administration on
24 unemployment, of American citizens. Thank you.

25 CHAIRMAN MCAULIFFE: Thank you. Any

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1 other discussion on the resolution? Seeing none,
2 the chair would accept the motion to adopt this
3 resolution. So moved. Second? All those in
4 favor please say aye? Any opposed?

5 The ayes have it, the resolution is

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6 adopted. Do we have any other resolutions to
7 bring before the committee? Like to recognize
8 Eddie Bernice Johnson, the Congresswoman from the
9 great state of Texas.

10 MS. JOHNSON: This resolution simply
11 compliments the Democrats of the state of Texas
12 who left the state to break decorum.

13 [Applause]

14 MS. JOHNSON: Results might be temporary
15 since the governor has called a special election
16 for redistricting. However, we're continuing to
17 encourage our senators to stick with us. We have
18 enough senators to make sure that they cannot get
19 a two-thirds vote to bring it up, because if it
20 comes up, it will pass. And as you know, if it
21 does pass, it only leaves minority Democrats
22 essentially in place, and it does away with all
23 the districts of all the Anglo Democrats. We now
24 have 17, they have 15, they plan on having 20.

25 So this would be devastating to the

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1 Congress, trying to get a majority, and we would
2 hope that the party would help us watch this
3 closely because they've done it in Colorado, and
4 they plan to do it wherever there's a Republican
5 governor.

6 So we are being attacked at all levels.
7 I simply point out that the current districts that
8 are court-ordered have cleared all the way to the
9 Supreme Court. And in the past 50 years, we've

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10 2003 - June 20 - St. Paul MN
11 never had that many drawings of districts between
12 the decennial years, and the advisory opinion of
13 the Attorney General indicated it doesn't have to
14 be done. But recent efforts have been very
15 difficult.

16 The map that they have put forth, we
17 don't know if it will be the final one, but it
18 violates the voting rights act, destroys community
19 of interest, rolls back the influence of
20 minorities, and certainly rolls back every voice
21 that will stand for all we need in Texas and the
22 country.

23 I think that's the gist of it,
24 Mr. Chairman. Simply ask for the support of the
25 Democratic National Committee.

CHAIRMAN MCAULIFFE: Thank you. The

60

1 chair would accept a motion for this resolution. .
2 Moved and seconded. All in favor say aye? Any
3 opposed?

4 The ayes have it, the resolution is
5 adopted.

6 MS. JOHNSON: Thank you.

7 [Applause]

8 CHAIRMAN MCAULIFFE: Evonne Gates.

9 MS. GATES: Mr. Chairman, at our winter
10 meeting, we adopted a resolution in support of
11 affirmative action, and we know that the Supreme
12 Court will rule on this very soon. And we need
13 every state party to speak out in strong support

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14 of affirmative action, and to let the public know
15 and all the states that affirmation action has a
16 great benefit to not only just African-Americans
17 but all Americans.

18 I would ask that the DNC, although we've
19 supported the resolution before, go on record
20 strongly supporting the need for affirmative
21 action and the benefits that it will support for
22 all Americans, not just African-Americans or
23 Hispanic Americans, but all Americans.

24 So I would ask that the state parties do
25 as much as they can to speak out in favor and

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1 support of the ruling that we know is going to be
2 conning very soon.

3 CHAIRMAN MCAULIFFE: A resolution from
4 the distinguished chair of the DNC black caucus.
5 Do we have a motion to accept this motion? Moved
6 and seconded. All those in favor say aye? Any
7 opposed? Resolution is adopted.

8 MS. GATES: Thank you, Mr. Chairman.

9 CHAIRMAN MCAULIFFE: Any other
10 resolutions? If not, I'd like to now move to old
11 business. Does anyone have any old business to
12 bring before the committee?

13 Seeing none, we will move to new
14 business. Does anyone have any new business to
15 bring before the committee? I would like to
16 recognize the distinguished chair of the DNC
17 Hispanic caucus, Avril Sifuentes.

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18 MR. SIFUENTES: Thank you, Mr. Chair,
19 for the acknowledgement. I would like to address
20 and to ask for support for initiative that our
21 caucus has taken. I would like to take the
22 liberty just to address based on the letter that I
23 sent to your attention May 27. I'm just going to
24 be speaking about some of the items in my letter.

25 Dear Mr. Chairman, we urge you to

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1 nominate Governor Bill Richardson to chair the
2 2004 Democratic National Convention.

3 [Scattered applause]

4 MR. SIFUENTES: His 15 years as
5 congressman representing New Mexico, his role as
6 special envoy for a number of highly sensitive
7 international missions in which he has obtained a
8 release of American and other hostages, his
9 service as United States ambassador to the United
10 Nations, his service as Secretary of Energy, and
11 now as Governor of New Mexico, have won him
12 national and international recognition and
13 acclaim, elevating him to the top ranks of our
14 national leadership.

15 We understand that at conventions, rules
16 committee will nominate and the convention will
17 elect its chair. We also understand the tradition
18 and political courtesy requires the chair to
19 address this selection with the presidential
20 nominee. But as Chairman of our party, you will
21 have the greatest influence in this selection,

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Mr. Chair.

23 were times more ordinary, we could
24 afford to wait until later this year, or into next
25 year, but given the challenges of our party, and

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1 those faced by our country, and the unique and
2 extraordinary qualifications of Governor
3 Richardson, we urge you that you act now to give a
4 clear signal to so many whose active support will
5 determine the fortunes of Democratic candidates,
6 particularly those of our presidential nominee.

7 As so graphically underscored in 2000,
8 the outcome for the single most powerful and
9 influential office in the world was decided by a
10 handful of votes in quite literally a handful of
11 battleground states. While the participation of
12 Democratic-based constituencies was high, it
13 definitely was not high enough and we lost ground
14 in 2000 among key swing votes, particularly
15 Hispanics.

16 Our convention will play an important
17 role in shaping public opinion, particularly among
18 key constituencies and critical swing voters.
19 Millions will watch or learn of our proceedings in
20 Boston as we set the stage for the general
21 election. Lasting impressions will be made.

22 As Chair of the convention, Bill
23 Richardson will send a powerful and positive
24 message to important constituencies and critical
25 swing voters about our party, its future

1 leadership, its values, its priorities.

2 We are in the renaissance of a new
3 millennium, Mr. Chair. How the party
4 constructively engages the richness and challenges
5 that diversity brings to the nation is our virtue
6 and only this party's virtue. A strong message
7 can be sent with the early nomination of a person
8 with the record, skills, broad-based support,
9 national and international recognition and the
10 persona of Bill Richardson.

11 With these comments, I would like to
12 cede my podium to the honorable chair of the
13 African-American caucus, Evonne Gates.

14 MS. GATES: Mr. Chairman, the black
15 caucus has no objections to Governor Bill
16 Richardson being considered for this post and that
17 we plan to take it up at our next caucus meeting
18 for a full vote, so we are in support of that.
19 And I would like to call Wellington Webb up,
20 please.

21 MR. WEBB: Mr. Chairman, for those of us
22 in the Rocky Mountains, when we looked at that map
23 earlier, we only saw one state that spoke to
24 supporting Al Gore for President of the United
25 States and that was New Mexico. Bill Richardson

1 is no secret to the American public and I think to
2 be able to recognize him in this way, to provide

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3 him that leadership opportunity is well-suited,
4 and I certainly want to say I'm certainly in
5 support of the -- of this action if it is taken.

6 CHAIRMAN MCAULIFFE: Thank you. Thank
7 you, everybody.

8 MR. SIFUENTES: Thank you, Mr. Chair.

9 CHAIRMAN MCAULIFFE: And I can tell you,
10 I too am in full support. I am having discussions
11 with our nine candidates to make sure ultimately
12 one of them will be the nominee of the party, to
13 make sure that we were all in sync and have
14 decisions very shortly. Thank you.

15 MS. GALANTY: Mr. Chair, Mayor Gayle
16 Galanty, New Mexico. I just want to say, if you
17 receive Bill Richardson for this post and if you
18 all want to be worn out and tired by November,
19 2004, and if we want to win this election, he's
20 the man. He'll wear us all out, he'll bring in
21 every voter in this country, and I highly second
22 the recommendations of those two caucuses. Thank
23 you.

24 CHAIRMAN MCAULIFFE: Thank you. Any
25 other discussion? Seeing none, no other new

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1 business. I would now like to recognize Secretary
2 Germond who has several announcements to make.
3 The greatest secretary in the history of the DNC.

4 MS. GERMOND: Okay. I didn't want to be
5 the only one not being the greatest here. Okay.
6 Without sounding like a strict school marm, I do

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7 have a few announcements on the schedule. The
8 next upcoming event, as you all know, is the
9 presidential forum which will begin at 11:15 in
10 this room with Governor Howard Dean.

11 As you may know, there are fairly strict
12 time constraints for each of the presidential
13 candidates. In order to be completely fair to all
14 of them, each candidate will have 45 minutes, so I
15 urge you, if you can, please try to be prompt for
16 an 11:15 opportunity to hear from and talk with
17 Governor Howard Dean.

18 At noon, we'll break for lunch. The
19 executive committee will have an informal lunch
20 with the Chairman in the Capital Ballroom and the
21 ASDC lunch will be upstairs in the Great River
22 Ballroom. Just wanted to remind you that the
23 convention table that Zoe talked about earlier
24 will be open until 3:30. If you have any
25 questions regarding the convention housing, the

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1 forms, et cetera, this would be a good time to
2 drop by and talk with her face to face.

3 The presidential forum this afternoon,
4 after the lunches, will begin at 1:15, again, back
5 in this room. We'll hear from more of our great
6 candidates, Lieberman, Kucinich, Sharpton and
7 Gephardt. It should be an exciting and powerful
8 afternoon.

9 Finally, our next DNC meeting, the full
10 DNC meeting, the last DNC meeting before the

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11 primaries and caucuses begin is in October,
12 October 2nd through 4th, at the Marriott Ordman
13 hotel in Washington, D.C. We urge you to make
14 your plans to get there early energized and ready
15 to win. Yes, Amy.

16 UNIDENTIFIED SPEAKER: Please announce
17 the room location for the luncheons again. I
18 think some of them, when you went by those, didn't
19 realize they needed to be listening.

20 MS. GERMOND: I'd be happy to. Amy
21 asked we announce the room locations for lunch
22 again. The executive committee informal lunch in
23 the ballroom, which is on this floor, I believe,
24 and the ASDC lunch is upstairs in the Great River
25 Ballroom. Those members of the ASDC also on the

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1 executive committee have to make a tough choice or
2 have two lunches. And there is a discussion about
3 who's got better food and I'm not going to go near
4 it. Thank you.

5 [Laughter]

6 CHAIRMAN MCAULIFFE: Thank you. I would
7 now like to call up -- anyone have any other
8 announcements they'd like to make before we break?

9 Seeing no other announcements, I would
10 like to once again thank our great chair, Mike
11 Erlandson, and the rest of the Minnesota DFL
12 staff. Also like to thank the ASDC staff and the
13 entire DNC staff for all their hard work for
14 putting this weekend together.

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15 Thank you to all of you and to all of
16 our speakers, and to Helen, our great
17 parliamentarian who is here today. Give everybody
18 a great round of applause.

19 [Applause]

20 CHAIRMAN MCAULIFFE: Right now what I'd
21 like to do is bring up to the podium the Reverend
22 Patricia Sampson, she's the Associate Pastor of
23 the Fellowship Ministry Baptist Church in
24 Minneapolis. Reverend Sampson owns her own
25 management, development and strategic planning and

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1 consulting business, and served for 17 years in
2 various management positions with the American Red
3 Cross.

4 Reverend Sampson.

5 REVEREND SAMPSON: Good morning. I
6 imagine that you all have been very busy this
7 morning taking care of very important business.
8 And it's now time for our benediction. All of you
9 who are able to stand, would you please do so?

10 Oh, God, our God, how excellent is your
11 name in all the earth. Father, I pray for these
12 leaders who are gathered here today who have been
13 charged and elected to serve. I pray as they take
14 steps, that their speaking will be in truth, that
15 their actions will be modeled by compassion and
16 integrity.

17 And most of all, Lord, that they will
18 remember without any shadow of a doubt that it is

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19 a privilege to serve. You are the one who
20 establishes leaders. You put kings in place and
21 you remove them. You know what's in the darkness
22 and you know what's in the light.

23 So as they proceed on with the work that
24 you have called them to do, I pray that you will
25 empower them and strengthen them for the journey,

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1 and in those moments when they get weary and
2 frustrated, and can't seem to figure out why
3 things are not working the way they thought, that
4 they will remember that you are the giver and the
5 sustainer and the keeper of life.

6 Now, unto him who is able to keep each
7 one of you without falling and without slipping
8 and without stumbling, to him be glory and honor
9 and majesty. And these leaders gathered today say
10 with me, amen.

11 AUDIENCE: Amen.

12 REVEREND SAMPSON: And amen.

13 CHAIRMAN MCAULIFFE: Thank you,
14 Reverend, for those beautiful words. The chair
15 will now entertain a motion to adjourn. Do we
16 have a motion? Moved and seconded. All in favor?
17 Any opposed? Meeting adjourned. Thank you.

18 (Meeting adjourned at 10:50 a.m.)

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1 STATE OF MINNESOTA)

2 COUNTY OF HENNEPIN)

3

4 I hereby certify that I reported the
5 aforementioned proceedings on the 20th day of
6 June, 2003, in St. Paul, Minnesota;

7 That the proceedings were transcribed
8 under my direction and is a true record of the
9 events that took place;

10 That I am not a relative or employee or
11 attorney or counsel of any of the parties, or a
12 relative or employee of such attorney or counsel;

13 That I am not financially interested in
14 the action and have no contract with the parties,
15 attorneys, or persons with an interest in the
16 action that affects or has a substantial tendency
17 to affect my impartiality.

18

19 WITNESS MY HAND AND SEAL THIS ____ day
20 of July, 2003.

21

22

Lisa Richardson, RPR, CRR

23

24

Notary Public - Minnesota
My Commission Expires Jan. 31, 2005

25

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1 DEMOCRATIC NATIONAL COMMITTEE
2 ---
3 MEETING OF THE EXECUTIVE COMMITTEE
4 ---

5

6 Virginia Room AB
7 Marriott Wardman Park Hotel
8 2660 Woodley Road, N.W.
9 Washington, D.C.
10 Friday, October 3, 2003

11

12 The meeting was convened at 6:12 p.m., TERRY
13 McAULIFFE, Chairman, presiding.

14

15 OFFICERS PRESENT:

16 TERRY R. McAULIFFE, Chairman, presiding
17 LOTTIE H. SHACKELFORD ANDREW TOBIAS
18 Vice Chair Treasurer
19 ALICE GERMOND MAUREEN WHITE
20 Secretary National Finance Chair

21

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1 P R O C E E D I N G S

2 CALL TO ORDER

3 CHAIRMAN McAULIFFE: Would everybody please take
4 your seats.

5 I'd like to call the meeting to order. I'd like
6 to call the DNC Executive Committee meeting to order.

7 What did we all think of the meeting this
8 morning?

9 (Applause.)

10 I want to first of all congratulate our new
11 Chair of the DNC Women's Caucus, Mame Reiley from the
12 great state of Virginia.

13 (Applause.)

14 Who ran unopposed.

15 I'd also like to welcome our brand-new Executive
16 Committee member, the Attorney General of the great state
17 of New Mexico, Patsy Madrid.

18 (Applause.)

19 We have two other members. I don't see them

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20 yet, so I'm not sure the resolution is good yet, so we'll
21 see if they come for their first meeting.

22 Let me now move this right along because we've
23 got a lot more activities tonight. The first thing I'd
24 like to do is welcome here the great State Chair for the
25 District of Columbia, the state that is unrepresented,
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1 600,000 people disenfranchised. But if anything, over the
2 last six months of Scott's tenure, if he keeps going the
3 way he's going they're going to be a state before you know
4 it.

5 Ladies and gentlemen, our great State Chair for
6 the District of Columbia, Scott Bolden.

7 WELCOME TO D.C. - SCOTT BOLDEN

8 MR. BOLDEN: Good evening.

9 You know, in Washington, D.C., when we say "good
10 evening" the response is "good evening."

11 VOICES: Good evening.

12 MR. BOLDEN: Welcome to Washington, D.C. Let me
13 start out by thanking you, Executive Committee members,
14 Terry McAuliffe and so many around this table, Lottie
15 Shackelford, Lea Daltry, Ben Johnson, who are not only
16 friends but partners in this reform, rebuilding, and
17 revitalization effort of the D.C. Party.

18 I hope everyone got bags here in Washington. I
19 hear that's one of the first times we've done that. But
20 we are working hard to build a partnership with the DNC
21 and that partnership is working well.

22 You know, I've been Chair for four months,
23 Terry, and I want you to know that it seems like six. Let
24 me tell you, when Democratic officials asked me to be
25 Chair they told me: one, the organization didn't have any
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1 money; two, they said that they were going to have a non-
2 binding primary outside of the DNC rules; and three, that
3 they wanted me to reform, rebuild, and reorganize the
4 party; and four, they weren't going to pay me a dime to do
5 that.

6 Now, you know I'm a good Democrat because I said
7 yes anyway. But let me just say this and let me close on
8 this: The D.C. Democratic Party, which has had its
9 challenges over the years, are reforming by demanding
10 excellence of its members and taking personal
11 responsibility through a values code. We are rebuilding,
12 quite frankly, with audits, reviews, more importantly with
13 a message that is resonating with the business and the

14 unions in the District of Columbia.

15 Terry, I want you to know that in the last four
16 months, in the last 100 days, we have raised over \$100,000
17 in those 100 days to be a viable organization.

18 (Applause.)

19 That's not Scott Bolden raising it. That's
20 collective leadership of the Democratic Party and
21 reorganizing in the wards.

22 So again, welcome to Washington. We have a
23 great reception from 7:00 to 9:00 this evening. I invite
24 all of you to it -- great food, great drink. Enjoy
25 yourself while you're here. All politics is local

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1 politics, but all politics ends up in Washington, D.C.

2 Thank you.

3 (Applause.)

4 OPENING REMARKS - CHAIRMAN McAULIFFE

5 CHAIRMAN McAULIFFE: Thank you, Scott.

6 We had a great tour this afternoon of the new
7 headquarters, for those of you that got over to see it;
8 making terrific progress. We'll be moving in, as you
9 know, in the first week of December. Hope you had a good
10 time last night at the dinner at Anzou's Restaurant. Good
11 new practice for us to have dinners the night before for
12 our informal sessions.

13 But we're going to use this opportunity, because
14 we've heard all about presidential campaigns today, to get
15 an update, if we could, on all the other races going on in
16 2004, specifically in the U.S. House and in the United
17 States Senate and our governors' races that we have three
18 up this year.

19 I would first like to recognize Jim Bonham to
20 come up, who is the Executive Director of the DCCC, for an
21 overview of the 2004 races. Give Jim a great round of
22 applause.

23 (Applause.)

24 DCCC UPDATE - JIM BONHAM

25 MR. BONHAM: First, thank you all for having me

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1 here tonight. I wanted to extend my apologies for Mr.
2 Matsui, who had hoped to be with you this evening. But he
3 had another commitment tonight. He's been out there for
4 quite a while with his wife. So unfortunately he couldn't
5 make it tonight, but he sent me in his stead. Thank you,
6 Mr. McAuliffe, for having me here as well.

7 I'm going to just touch on a few things and try

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8 to keep things a little bit out of the weeds. I'm going
9 to talk about three main areas that we're seeing: first,
10 about the changing mood and the atmospherics that are out
11 there for the elections -- can you all hear me?

12 VOICES: No.

13 MR. BONHAM: I apologize. I've been talking all
14 day. I'm losing my voice already.

15 Let me first talk about the changing mood and
16 the atmospherics that we're seeing. We started seeing
17 some of the changes manifest as early as June and July.
18 The second thing, I want to talk a little bit about some
19 of the internal restructuring we've done at the DCCC and
20 Chairman Matsui's approach to the Congressional elections
21 this cycle. The third area I'd like to talk about is our
22 overall strategy in terms of our incumbents, in terms of
23 the open seats, and in terms of the Republicans that we're
24 going to be targeting this cycle.

25 First of all in terms of the changing mood and
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1 atmospherics, as I stated before, we started picking up
2 some of the changes that we've seen in terms of people's
3 opinions about the President and the Republican Party in
4 general as early as June and July in a series of focus
5 groups that we're conducting.

6 What we're seeing now is very consistent with
7 sort of the rumblings that we were seeing there. Clearly
8 there's a substantial and growing dissatisfaction with
9 both the President, but more importantly with the way the
10 Republicans in general are running the government. We've
11 seen this both in terms of hard data and anecdotally as we
12 travel around the country.

13 Recent polls are now putting the generic
14 Congressional ballot as high as 5 and 7 points in the
15 advantage of Democrats. Clearly, the President's
16 reelection ratings are way down and his approval ratings
17 are way down. And as his numbers come down, clearly our
18 prospects are improving in both the House and the Senate.

19 We're also seeing the atmospherics and the mood
20 change manifest in real terms, and I'll give you a couple
21 of examples. In our direct mail program, we just finished
22 our fourth million dollar month in a row.

23 (Applause.)

24 This is, frankly, unheard of. The DCCC has
25 never done a million dollars in a month in the off year

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1 before, and we posted our first million dollars in June

2 and have been able to maintain it consistently.

3 The other piece that's good to announce is we
4 just finished out the third quarter and the DCCC has now
5 finished raising \$20 million in the first nine months of
6 the year.

7 (Applause.)

8 By way of comparison, at this point in the
9 election cycle in both 1999 and 2001 the DCCC had raised
10 just under \$8 million in federal funds, and we're now over
11 \$20 million in federal funds raised. We also have our
12 debt, from a high of a little over \$6 million at the
13 beginning of this cycle, down to \$1.6 million. We'll have
14 it completely extinguished by the end of this year and
15 we'll have quite a bit of money banked already to go into
16 the election cycle.

17 What's also interesting is that you're going to
18 be hearing a lot of stories, you've heard a lot of stories
19 over the course of the summer, about how the Republicans
20 have this massive fundraising machine out there and
21 they're out-raising us three, four to one. The reality is
22 is if you look at where our cash on hand was at the end of
23 June the last quarter, the Republicans had raised \$45
24 million, but they had spent almost all of it. They had
25 \$6.5 million cash on hand. We had raised \$15 million at
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1 that point and we had \$6.3 million cash on hand.

2 (Applause.)

3 So what's most important, as all of you know, is
4 the amount of money you have in the bank.

5 The other part anecdotally about the
6 atmospherics that are out there is that we had a slow
7 start this cycle in terms of recruiting candidates.
8 Things were not moving as quickly as we had hoped they
9 would be all the way up until May. We had the war going
10 on, the President had very high popularity ratings, and,
11 quite frankly, a lot of people weren't interested in
12 talking about running for the House on the heels of last
13 fall's elections.

14 That has all changed dramatically in the last
15 four to six weeks. We have candidates coming through
16 three or four a day now who are very interested. People
17 who were not interested in running six weeks ago are
18 certainly interested in running now and coming to us
19 saying: Listen, what do I need to do to prepare? I'll
20 talk a little bit more later on about some of the places
21 in our strategy for that.

22 Finally, and this is an important note on the
23 atmospheric, Republicans had their absolute best
24 recruiting environment in the first six months of this
25 year. They had a President with stratospheric popularity
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1 numbers. They had, obviously, the war going on. Third,
2 they had every media report saying that we were dead in
3 the water. They failed to capitalize upon that.

4 We have identified about 18 of our incumbent
5 members who are potentially vulnerable. All of those 18
6 have managed to make it through that time period, not only
7 raising -- breaking all of their fundraising records, but
8 the only candidates the Republicans have been able to
9 recruit against them have been retreads that we have
10 beaten in previous years in the worst of all environments.
11 So we feel very good about our incumbent retention.

12 Let me talk real briefly about our internal
13 restructuring and the approach that Mr. Matsui is bringing
14 to the committee. We followed on the good lead of
15 Chairman McAuliffe on what he did with the DNC two years
16 ago, and we began the cycle by revisiting every single
17 contract, every single payment that we were making out of
18 the committee, and we completely restructured both
19 technologically and in terms of the finances that were
20 going out.

21 We managed to cut within a period of six weeks,
22 by renegotiating every contract, we cut our overhead by
23 over 55 percent or about \$2.8 million for the course of
24 the cycle.

25 Secondly, we are drastically reducing the staff
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1 size of the DCCC. At its peak in the last cycle, we were
2 at about 98 staff members. This cycle we'll be somewhere
3 between 55 and 60. We're accomplishing that in a couple
4 of different ways. One is by introducing new technology
5 that reduces some of the redundancy in the staff level;
6 and second, it makes our work much more efficient. So by
7 doing that, we're going to even further restrict the
8 amount of money that's going out in terms of our overall
9 administrative and operational expenses.

10 Third -- and this is sort of an important
11 ingredient -- one of the things that Mr. Matsui has
12 observed over the years and a lot of other members, and
13 frankly a lot of people in the party and around the
14 country have observed, about the national party committees
15 is that we have a tendency every two years, particularly

16 in the DCCC, to throw everybody out and start with an
17 entirely new team the next time around.

18 One of the things that Matsui observed about the
19 way the NRCC does their work is that they professionalized
20 their organization about 15 years ago. What that means is
21 they went out, they found people, and they kept them there
22 cycle after cycle after cycle. We've burned a third of
23 our time resources every single cycle rebuilding the
24 organization. That's a problem in and of itself.

25 But from our perspective the bigger problem is
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1 that when you bring in a new staff every single election
2 cycle you have to reinvent the relationships. We have to
3 build trust with the consultants, we need to build trust
4 with the activists on the ground, we need to build trust
5 with the state party organizations.

6 Our hope is to professionalize the DCCC so that
7 we have people who come into the DCCC and stay there and
8 hopefully are successful in their efforts.

9 Let me get to our strategy on the 2004
10 elections. It's not rocket science. There are basically
11 three main areas that we're focused on: incumbent
12 retention, the open seats, and obviously our Republican
13 targets.

14 In terms of our incumbent retention, we feel
15 very good about where we're at right now. We went through
16 and there's a very clean break at about 18 Democratic
17 incumbents that we think could potentially be vulnerable
18 in the 2004 elections. In order to protect them, we
19 created an entirely new program called the front-line
20 program. It's both a fundraising and a political
21 organization where we are systematically going through
22 every single district with them and making sure that they
23 are in the best possible position to win reelection.

24 Just by way of example, on June 30th of this
25 year our average front-line member had already raised, in
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1 the first six months of the election cycle, \$283,000 and
2 had an average cash on hand of \$250,000. That's unheard-
3 of for Democratic incumbents.

4 Secondly, as I've mentioned earlier, because of
5 our intense focus on these members we've been very
6 successful in getting them highlighted in the legislative
7 program on the Hill. We've also been very successful in
8 terms of generating press locally that has really hampered
9 the Republicans' recruiting opportunities against them.

10 So, knock on wood, going into this phase of the
11 election cycle, certainly some of these members are going
12 to be challenged and we're going to be vigorous in our
13 defense of them, but we are actually feeling very good
14 about our ability to retain every single Democratic
15 incumbent.

16 The second area in terms of open seats. Right
17 now there's a developing problem for the Republicans in
18 the House of Representatives where they now have ten open
19 seats, we have two open seats. The two open seats that we
20 have, Pennsylvania 13 and California 20, are both seats
21 that we are going to retain, we're going to have to fight
22 for them, but we hope rather easily.

23 In Pennsylvania 13, for example, we have two
24 candidates who have announced in the last four weeks.
25 Combined in those four weeks, they raised over a million
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1 dollars. One candidate raised over \$600,000, the second
2 candidate raised over \$400,000, in 21 days. That's going
3 to be a certain retention for us.

4 Of course, in California we're going to be very
5 strong in California 20. We've got at least two very
6 strong candidates there as well.

7 Republican open seats, on the other hand, they
8 have a number of problems: California 3, Colorado 3,
9 Florida 15, Michigan 7, Pennsylvania 15, Washington 5.
10 Washington 5, again just by way of example, this is Tom
11 Foley's old seat and George Nethercutt has left that as an
12 open seat and is going to be running for the Senate. We
13 had a great candidate announce this week, Don Barbieri,
14 who is a former entrepreneur, tremendous support among the
15 labor unions, had a great announcement, the governor came
16 in, and he's going to be running a very vigorous campaign
17 and that's going to be a seat that we think we can steal
18 away from them.

19 Finally, let me talk a little bit about our
20 approach to Republican targets. There are 42 Republican
21 incumbents that we have targeted with the help of NCEC and
22 Mark Girsch. These are all districts where Al Gore won at
23 least 47 percent of the vote. In some of these districts
24 he performed as high as 55 percent of the vote. We have
25 been in every single one of those districts. As of right
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1 now, we feel like we have good, solid, top-tier candidates
2 either announced or preparing to announce in 31 of them.
3 We're going to continue to go after the other 11 very

4 aggressively.

5 I'm not going to get into the weeds on those,
6 but just to run through a couple of them: obviously Don
7 Barbieri; John Jennings in Indiana 8 we're very excited
8 about.

9 Alex Alban, and this is an example of where Mr.
10 Matsui said early on we need to expand the playing field.
11 Alex Alban is one of -- he was one of the first executives
12 at Microsoft. He was vice president of government
13 relations at RealNetworks. He recently left his position
14 there and has announced he's running against Jennifer Dunn
15 in Washington State. Here's a guy who's going to be a
16 potential self-funder, running against an incumbent
17 Republican that's in a Democratic district who has not
18 been challenged since she came to Congress.

19 We're going to be going after these Republicans
20 who are sitting in Democratic districts very aggressively
21 and expand the playing field.

22 I could go into a lot of other details, but I'll
23 sort of leave it at that unless people have any questions.

24 (Applause.)

25 CHAIRMAN McAULIFFE: Does anybody have any
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1 specific questions about any races in your states you want
2 to ask?

3 VOICE: I'd just like to say, I lived in
4 Jennifer Dunn's district and Alex Alban (inaudible).

5 CHAIRMAN McAULIFFE: That's great news, great.
6 Thank you very much.

7 Thank you. Let's hear it for Jim. Give him a
8 great round of applause.

9 (Applause.)

10 I want you to know we've instituted a little
11 program where our political people and myself, we're
12 having a monthly dinner with the DCCC, Bob Matsui and the
13 political staff of the DCCC, and then Jon Corzine and the
14 DSCC. So we try to get together once a month in an
15 informal manner at a restaurant downtown, a couple bottles
16 of wine, and we talk about all the issues that we need to
17 discuss.

18 It goes very smoothly. I'm learning though.
19 They all want to get me drunk when they start asking for
20 the money. I'm beginning to figure this out.

21 Let me now -- is Senator Corzine here yet or
22 not? Well, look who just walked in the door. Let me now
23 bring up to the podium to talk about how we are going to

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24 win those two critical seats in the United States Senate,
25 a great friend of the DNC. When we talked today all about
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1 the massive restructuring at our party, one of the first
2 people I went to go see was Jon Corzine, who wrote the DNC
3 last year a half a million dollar check. And I want to
4 show you, that shows strong support.

5 But I want to thank Jon, who has been a great
6 friend of the party for many, many years and a great
7 friend of mine, and is doing a magnificent job as the
8 Chair of the DSCC. The great Senator from the great state
9 of New Jersey, Jon Corzine.

10 (Applause.)

11 DSCC UPDATE - JON CORZINE

12 SENATOR CORZINE: Welcome, Democrats, to
13 Washington. It's about time for a revolution around here.
14 What do you think?

15 (Applause.)

16 By my calculations, there's 396 days until we
17 have that revolution, and we're going to take the White
18 House and we're going to take the United States Senate,
19 and I hope we can take the House of Representatives and
20 we're going to work like hell to make sure it happens.
21 Are we all on that same picture?

22 (Applause.)

23 You know, I'm sure you all have been hearing
24 from the candidates and you've been hearing from Terry and
25 all the other folks. I was actually watching some stuff
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1 on C-SPAN today -- we're not on C-SPAN now, are we? --
2 that we all know that the winds are a little bit different
3 than they were three months ago, six months ago, and I
4 think we all like that.

5 This has kind of been a bad week for a few folks
6 on the other side of the aisle, and I think deservedly so.
7 I was reading the New York Times this morning and Bob
8 Herbert, who's a star in my mind, wrote an article talking
9 about the shaking of the house of cards. And the "in
10 conclusion" of this -- by the way, I won't go through all
11 the fiascos that he recited, whether it's our policy in
12 Iraq or it's the increase in poverty in this country or
13 the decrease in jobs or the increase in deficits, or you
14 pick your poison. There is plenty of problems that we
15 have to deal with.

16 I'll tell you, being a United States Senator, we
17 see the reality of this every day on the floor of the U.S.

18 Senate. You know, you hear all this b.s. about we're
19 going to increase funding on AIDS and then they don't put
20 the money where their mouth is. You see them talking
21 about Americorps, then they don't put the money where
22 their mouth is. They talk about all kinds of issues that
23 you see the reality of what it is that they preach in the
24 world that I live in and the other 48 of us along with Jim
25 Jeffords. We've got to change that and have every, every
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1 intention of doing it.

2 But anyway, Mr. Herbert said: "Was it
3 incompetence or bad faith?" And the only problem I have
4 with Bob's article, it's both. You know, these guys are
5 incompetent in how they're managing the economy -- that
6 part I know clearly -- and I think there's a clear concern
7 that they have lost the ability to really manage the
8 occupation and the reconstruction of this issue in Iraq.

9 I'll just give you a little anecdote. They play
10 hardball in a lot of different ways. Chris Dodd, Dick
11 Durbin, and Blanche Lincoln and I were supposed to be
12 going off to Iraq tonight. We were supposed to be
13 catching a plane to go visit, see what was actually taking
14 place, and do a normal CODEL as you break out on these
15 weekends where we have a break with the Senate. And,
16 mysteriously, there is no plane to take us from Jordan
17 into Iraq. Three Republican CODEL's, no CODEL for
18 Democratic Senators who might want to go and just check
19 out what's actually happening.

20 Then I see that you read the interviews of Mr.
21 Rumsfeld and he says: We want people to go and see what's
22 happening on the ground. This is what we're dealing with.
23 You all know it, and we have a challenge ahead of us, not
24 just for the Democratic Party -- and I think that's a
25 pretty important one in and of itself -- but we have got a
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1 challenge to make sure that America has the kind of
2 leadership in all the branches of government that makes
3 sense for our people.

4 So I want to tell you that I am four-square with
5 you, and I'm sure Terry will come find some way to raise
6 money out of my pocket someplace between now and next
7 year. I am going to be damn set as a giving Democrat to
8 make sure we have a President as well as a Democratic
9 Congress.

10 (Applause.)

11 All that said, I hope you are as interested in

12 making sure we take back the United States Senate as I am,
13 as I see Andy Grossman and Paul Tewes, who are working for
14 us day and night to make sure that this happens. We have
15 to make sure that, while not all of the match-up's are
16 going to be perfectly the same -- we're going to fight
17 like heck in Alaska. We're going to win in Alaska. Tony
18 Knowles is up 12 points in the early runs. This guy was
19 twice elected in a Republican state. We're going to take
20 that state.

21 You may actually say we want to put more energy
22 in some place other than Illinois. I don't know how you
23 all are going to shape it up, because it's got a good feel
24 to it. We have to win those two seats to make sure that
25 we take back the Senate.

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1 We have about five others that we're in the hunt
2 in. I'll tell you, if we get the right recruiting done in
3 Colorado with either Mark Udall or Gary Hart, we're going
4 to be there. The numbers are there. If Don Nickles
5 retires in Oklahoma, we're ready to go. We've got Brad
6 Parson who's going to make sure that we take that state.

7 We're going to be in the same hunt everybody
8 else is in Missouri and Kentucky, and we need your help in
9 Pennsylvania. We've got a real chance. Those seven
10 places, varying degrees, we have a real shot of winning
11 seats. Frankly, I look at our map, we look at the
12 numbers, and everybody knows we've got a little bit of a
13 Southeast corner problem here, a lot of it due to
14 presidential politics and then the unfortunate elements in
15 Georgia.

16 But the fact is we're going to have a great
17 candidate in North Carolina in Erskine Bowles. It's going
18 to start out with a real fight, an uphill fight, but we
19 can make it happen. Erskine knows how to raise money and
20 we're going to be working together to make sure it
21 happens.

22 I'll tell you, you look at South Carolina. Inez
23 Tennenbaum got 59 percent in the so-called disastrous year
24 of 2002 as the superintendent of education, twice elected.
25 Women do well in the South, if you haven't checked it out.

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1 We are going to win in South Carolina. And I hope you all
2 don't give up on us. Make sure that we're paying
3 attention. We're going to need all the interest groups
4 and all the other folks to kick in.

5 In Georgia, I wish I could tell you what's

6 happening. It changes by the hour. Disappointed in Andy
7 Young's decision, but we have several people. And I'll
8 just be straight out, flat out: A lot of us really are
9 still hoping Max Cleland reviews where he stands and makes
10 that --

11 (Applause.)

12 Any of you who have a personal touch, put your
13 arms around the man. Tell him that this is something for
14 all of us. I tell you, if we have Max Cleland out there
15 it will be the linchpin to take back the Senate. It will
16 be one of the strongest statements that we have that we
17 give a damn, and we're going to make sure that we win in
18 the presidency and everything else.

19 I think it will be the best fundraiser we have
20 anywhere in the country, going around, making sure that we
21 get our message out. Then if that doesn't come to pass,
22 and it's really an issue that Max has to decide on his own
23 personal basis and own perspective, Michele Nunn is
24 seriously looking at it. Sam Nunn's daughter is a lady
25 who comes out of philanthropy, another we think class act.

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1 But we have difficulties in the Southeast. I'm
2 not trying to tell you this is like a lay-down hand.
3 We've got a John Breaux issue. My knees are getting tired
4 of begging. We want John to run, as you all know. We've
5 got Chris Johns as a backup there. You know, whatever
6 happens in the presidential race, if Bob Graham's a
7 candidate he's going to win Florida for us. If he isn't a
8 candidate, we're going to do everything we can to make
9 sure he's a United States Senate candidate. Regina, you
10 stop laughing.

11 I think we have a great chance. We've got four
12 places where we're challenged that I see and we've got
13 seven places where we've got a real fighting chance to get
14 seats. We need two, and it can happen. And if we work
15 together -- and by the way, Terry -- you know, every once
16 in a while you'll read in the paper there's a lot of
17 conflict. We have an occasional dinner and might even
18 have a bottle of wine or two while we're actually sorting
19 out how we're going to try to match together how the
20 world's working.

21 I promise you that my staff and what's going on
22 with the DNC, we're in this together. This is team
23 baseball. This is team sport, and absolutely committed to
24 making sure that we do it.

25 The final thing I'd say is that we are just as

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1 dependent as all of you are on making sure we take down
2 this presidency, because we've got to have a change of
3 regime right here and it is absolutely essential that we
4 have it at the top. But if we elect a Democratic
5 President, that Democratic President is going to need a
6 United States Senate to be able to execute the policies
7 and to have a comfortable relationship with how you get
8 things done and the American people.

9 CHAIRMAN McAULIFFE: (inaudible).

10 SENATOR CORZINE: That's true. Yes, I guess
11 we've got to go through the Supreme Court on the way to
12 the office, but whatever.

13 So I feel good. We're raising money, not as
14 fast as Terry is and Maureen and all the other places. I
15 do feel a little competition once in a while when you're
16 going out trying to find folks under these new rules. But
17 you know what? We're working together. We plan on
18 continuing to make sure that that is a friendly
19 competition. We need each other's help. We need to hold
20 hands and work together on this process.

21 I thank everybody for their support. I'd be
22 happy to take any questions anybody has about anything.
23 But we have one hell of a task ahead of us. 396 days
24 until freedom day, folks. Let's make sure it happens.

25 (Applause.)

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1 CHAIRMAN McAULIFFE: Any questions? Mame?

2 MS. REILEY: Who are the four that are
3 challenged?

4 SENATOR CORZINE: I think you have to say in
5 North Carolina, South Carolina, Georgia, and with an
6 outside shot in Florida, we've got real challenges.
7 That's not to say that we're safe everywhere else. Who in
8 the heck knows what's going to happen in California?
9 Barbara Boxer's raising money.

10 Every one of our incumbents, by the way, is on a
11 record pace of raising money relative to what they've done
12 in the past. Every one of our incumbents where they're
13 matched up against a Republican is well ahead in the
14 fundraising. I haven't seen the third quarter numbers,
15 but before that we were in good shape there.

16 If you ask me for the next tier of real
17 challenges for us, it would be Patty Murray, which the
18 radical right has somehow decided to attack. You've got
19 to watch the Boxer race. And you know, frankly, on the

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20 numbers Tom Daschle's got the toughest race. We're going
21 to win that one going away. Tom's doing nothing but
22 making sure we have in place the best campaign with the
23 great resources and all the other things.

24 But I think the places where I'm the most
25 fearful are in that Southeast corner, just because the

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1 Republicans have done well there and shown that they don't
2 play by fair rules. And we're going to have to be tough
3 and move forward.

4 We also -- I'd just say one other thing. I left
5 it out. We are dedicated to working with the
6 Congressional Black Caucus. We are dedicated to working
7 with the Hispanic Caucus. We're going to do joint
8 fundraisers. We're putting money in out of our own
9 pockets into these areas to make sure that we get our base
10 vote motivated and involved, particularly in those seven
11 states that I outlined, to make sure that we're reaching
12 out. If there are ways that we can do a better job of
13 that, we're open to it and we want to listen. This is a
14 party of inclusion and we believe in it.

15 By the way, I think there are two or three, two
16 anyway, real potentials for African Americans to be Senate
17 candidates. We've got one great, great candidate -- I'm
18 not picking anybody in Illinois. That's not my point.
19 But if somebody wants to check out Baracca Banna in
20 Illinois, one of the classic great candidates. We've got
21 Dan Hynes who's doing a terrific job; he's out there.
22 Lots of great candidates that we have in position to run
23 for office.

24 CHAIRMAN McAULIFFE: Thank you, Jon.

25 Our other new Executive Committee member has

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1 joined us a little late, but he's here. Let's hear it for
2 Frank LaMere.

3 (Applause.)

4 I had proposed Frank's name for nomination
5 because the DNC and all Democrats need to be thankful for
6 the tremendous work the Native American community has done
7 for this party. And Tim Johnson would tell you he would
8 not be United States Senator today from the great state of
9 South Dakota were it not for the efforts of the Native
10 American community, which were headed up by Frank LaMere.
11 So I thank you, Frank, and welcome to the Executive
12 Committee.

13 (Applause.)

14 MR. LaMERE: Mr. Chairman, Mr. Chairman, Mr.
15 Chairman.

16 CHAIRMAN McAULIFFE: Yes?

17 VOICE: Frank.

18 CHAIRMAN McAULIFFE: Frank, excuse me.

19 (Laughter.)

20 We've got to have lights or something.

21 MR. LaMERE: I wanted to apologize to all my
22 colleagues. We just got done with the Native American
23 Caucus. You've heard that old adage that a cowboy's work
24 is never done. Well, an Indian's work is never done
25 either, especially in light of those things going on in
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1 California. We were just preparing to do what we could
2 there.

3 So I apologize. I do not like to be late for my
4 first meeting. It'll never happen again. Thank you very
5 much.

6 CHAIRMAN McAULIFFE: Thank you. I appreciate
7 it. Give Frank a great round of applause.

8 (Applause.)

9 Let me bring up now a great friend of the DNC's.
10 We all know B.J. Thornberry and how hard she's worked.
11 She's worked at the DNC for many years. She is now the
12 Executive Director of the Democratic Governors
13 Association. We all talk about 396 days away, but this
14 woman has three critical races coming up this year, three
15 governor's races, and she's going to come up and give us
16 an update on that. But give B.J. a great round of
17 applause.

18 (Applause.)

19 DGA UPDATE - B.J. THORNBERRY

20 MS. THORNBERRY: Thank you, Mr. Chairman.

21 I'm going to be very brief. I have a slightly
22 murky crystal ball, but with what's going on in California
23 you can never say gubernatorial races are boring.

24 Let me start in date order. Tomorrow is the
25 Louisiana primary. The Republican side is actually
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1 easier, I think, to handicap than our side is. It will
2 more than likely be Bobby Gendell. The Democrats are kind
3 of bunched in a band. Kathleen Blanco, the lieutenant
4 governor, has led in the pollings throughout. Richard
5 Ayub, who is the attorney general, is next, and then
6 former Congressman Buddy Leach. I think it will probably
7 be Blanco or Ayub, but then again I could be wrong.

8 On Tuesday, all I can tell you in California is
9 anything I tell you today will be wrong tomorrow. But the
10 internal polling is closer than the public polling has
11 been and I don't think anybody should be doing victory
12 laps until the vote has been counted. I think we are
13 going to have a massive turnout program, and I still
14 remain hopeful that California will remain in our column.

15 Governor Musgrove in Mississippi is the only
16 incumbent who's up for reelection. I think the surprising
17 thing about this race is the governor has gone toe to toe
18 with Haley Barbour on the money. He has twice the cash on
19 hand, and we're going to win that race the same way we won
20 it in 1999. We're going to outwork them on the ground and
21 we're going to get out the vote in the delta. It's going
22 to be close, but I feel very good about Mississippi.

23 In Kentucky, Attorney General Ben Chandler is
24 facing Congressman Ernie Fletcher. That race is a dead
25 heat. We feel very good. Chandler has erased an 8-point
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1 deficit. We feel like we've got a great ground operation,
2 so we think we're going to slug it out. And, friends, we
3 could win them all or we could lose them all, but it won't
4 be because we don't have great candidates and we haven't
5 focused on the basics of a ground operation.

6 Very briefly, next year we've got 11 states, 2
7 territories, 3 Democratic incumbents, 3 Democratic open.
8 They'll face probably 2 Republican open seats and 3
9 Republican incumbents. We also have two territories
10 that'll be contested.

11 Thank you very much.

12 (Applause.)

13 CHAIRMAN McAULIFFE: Any questions for B.J.?

14 (No response.)

15 Give her a great round of applause.

16 (Applause.)

17 I'd like to now bring up our great Treasurer of
18 the Democratic National Committee and our great Finance
19 Chair of the Democratic Committee, Andy Tobias and Maureen
20 White, to give us a little synopsis of the financial
21 picture of the committee.

22 TREASURER/NATIONAL FINANCE CHAIR UPDATE -

23 ANDY TOBIAS AND MAUREEN WHITE

24 MR. TOBIAS: Thank you, Mr. Chairman. You make
25 it very easy for me to do this each time because, with

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1 your foresight and your fundraising skills and Maureen

2 White and our great finance staff, Jay Dunn and his team,
3 the new is always good, and it's going to get better.

4 As you probably heard, we closed this last
5 quarter, September 30th, with \$9,544,500 in the bank.

6 (Applause.)

7 \$8 million of it in the presidential trust,
8 which is this little thing that started just a few months
9 ago with nothing and we're up to \$8 million. Every week
10 it gets higher.

11 But what's interesting is to look where we were
12 four years ago. Exactly four years ago, September 30th of
13 1999, we had the White House and people were richer, they
14 felt a lot better than they do in this rotten economy,
15 this Bush economy, and yet compared to our 9.5 we only had
16 1,892,000. The other difference is, not only did we have
17 much less money in the bank, right now, as you all well
18 know, we are debt-free. In 1999 we owed \$3.5 million. So
19 there's a huge difference in where we are, even though we
20 don't have the White House to help us raise money, even
21 though it's a rotten economy.

22 This first nine months of this year, we have
23 raised \$23 million and change in direct mail. The same
24 nine months four years ago, we had raised \$13 million and
25 change in direct mail. Huge improvement in what we've
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1 done with the database and Dave Dogan's shop and the
2 Chairman's foresight in investing in the database and some
3 capital expenditures to build our small donor base.

4 Our major donors: The first nine months of this
5 year, including the good success in New York that you
6 heard about, \$3.1 million, we have raised \$7.5 million in
7 major donor money this year or this nine months. Four
8 years ago, \$6 million -- without having the White House.
9 It makes a huge difference, and without having unlimited
10 funds. We can't get corporate money, we can't get
11 unlimited dollars.

12 Even when you add the soft money back into the
13 comparison, basically in the nine months we're just shy,
14 we have raised virtually the same amount in these nine
15 months as we did four years ago with all the corporate
16 money and all the \$500,000 kind of gifts, that now the
17 most anybody can give us is \$25,000.

18 In some ways the most exciting thing is that in
19 these last nine months how many separate contributions do
20 you think there have been to the Democratic Party?
21 650,000 separate contributions.

22 (Applause.)

23 So we're on a roll. We've got to do a lot
24 better, but we're going to get there. The plans and the
25 staff are in place for that. And you know we have a
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1 secret weapon that they will never have. It's not so much
2 of a secret: Thank you, Mr. Chairman, for being our
3 secret weapon.

4 (Applause.)

5 MS. GATES: Mr. Chairman.

6 CHAIRMAN McAULIFFE: Yes?

7 MS. GATES: I'd like to add to that by
8 presenting two checks from the Black Caucus.

9 CHAIRMAN McAULIFFE: Whoa, hear that.
10 (Applause.)

11 CHAIRMAN McAULIFFE: Yvonne, thank you.

12 MS. WHITE: I don't have much to add to Andy's
13 report. We do this kind of a tag team. But one thing I
14 wanted to leave you with is a little bit of inspiration
15 about the climate out there for raising money. Andy,
16 Terry, and I have been doing this job ever since the 2000
17 election and I have to tell you, almost every single day
18 of the last two and a half years has been hell on earth,
19 because nobody wanted to give. Nobody believed we were
20 going to win again. Nobody believed it was worth
21 investing in the party and nobody felt good about where we
22 were, until about the last two months.

23 Everything has changed. I believe right now
24 that I have a totally different job in fundraising than
25 the one I had last spring. Two things have happened:
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1 People realize he's vulnerable and they realize how much
2 worse he is than we thought he was as a President; and
3 they realize that we can win.

4 So the climate for fundraising out there is
5 better now than it has been at any time in the last two
6 and a half years. We are really on a roll here with
7 fundraising. We are going to be able to continue to meet
8 the targets we have set for ourselves. We had a great
9 success in New York last week. We have events on the
10 table all across the country. We know all of those will
11 continue to exceed our expectations in fundraising goals
12 and we'll be able to continue fundraising for this party
13 as we have in the past, meeting the challenge of McCain-
14 Feingold in a way that nobody would have expected. Things
15 are going great and have confidence that your party will

16 be funded.
17 Thank you.
18 (Applause.)
19 CHAIRMAN McAULIFFE: Thank you, Maureen.
20 We have had a couple switches on the Executive
21 Committee, other appointments who are on it with us today.
22 I want to recognize Everett Ward, who now represents the
23 Southern United States of America. Everett -- give
24 Everett a great round of applause.
25 (Applause.)

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1 You can do better than that. Give Everett a
2 great round of applause.
3 (Applause.)
4 He replaces Calvin Smyre, who I appointed as Co-
5 Chair of the Resolutions Committee, so he still gets to
6 sit on the Executive Committee.
7 In addition, we have a replacement for Mayor
8 Webb. We have the new President of the National
9 Conference of Democratic Mayors who is with us, Mayor
10 Palmer from Trenton, New Jersey. Let's give the Mayor a
11 great round of applause.
12 (Applause.)
13 Our convention plans, as you've heard today, are
14 roaring along. We're in great shape. We're going to have
15 every delegation seated and done by the end of this year,
16 which is eight months earlier than we've ever done it
17 before. But things are going great.
18 I want to thank Alice and I want to thank Rod.
19 But we do have many new staff members of the Convention
20 Committee and I think we ought to take this opportunity
21 for you to meet our new staff who have been hired so that
22 if you have any issues I want you to call up and deal with
23 them directly.
24 Alice or Rod, do you want to come up here and
25 introduce your staff.

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1 ROD: I can do it here. It'll save you time.
2 CHAIRMAN McAULIFFE: Very good.
3 ROD: If we can just have the Convention staff
4 stand up for a second. We brought about a third of our
5 total convention staff down here for you to meet this
6 time. I'm going to introduce you to -- for those of you
7 who don't know, David Medina, who is our director of
8 external affairs, is responsible for our national
9 politics, dealing with DNC members, dealing with members

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10 of Congress, other folks, one of three members of our
11 outreach team.

12 He is joined in that effort by Lee Satterfield,
13 who is known by many of you. She ran the site selection
14 process for us at the DNC and is in large part responsible
15 for bringing us to Boston. So if you have an issue with
16 that, please talk to --

17 (Laughter.)

18 And she just leans over and nods to the Chair of
19 the Site Selection Committee.

20 John Donohue, senior adviser in Boston, working
21 with me. Cameron Brody, our director of operations, is
22 responsible for all of our transportation, security, and
23 housing needs. It's a big piece of business. You should
24 get to know him while he's here.

25 Neal Jackson is the third member of our outreach
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1 team. She's the director of community affairs --
2 community outreach in Boston, covering all of our national
3 politics in Boston.

4 Stephanie Cutter is our communications director.
5 We stole her from Senator Kennedy's office. She's running
6 our communications shop, and she works closely with Lena
7 Garcia, who is up in Boston right now getting ready for
8 Governor Richardson's trip, which is early next week, and
9 could not come down with us. But both Stephanie and Lena
10 form our communications team.

11 Zoe Garmandia, who has run the housing operation
12 along with Dennis O'Brien, standing right behind her, for
13 the last few months, responsible for receiving 38
14 delegations already in Boston, for receiving your housing
15 applications from the states that have come in, due today
16 before you go. And they will be the people who will lead
17 our efforts to make sure that we get all of the states in
18 place in hotels before the end of the year. We're going
19 to try and get that done by December.

20 Finally, Cindy Lott, our chief counsel, standing
21 in the back in between the DNC lawyers. They all sit
22 together back there.

23 (Applause.)

24 We spoke this morning. I don't want to take up
25 any more of your time, but we are here, we do work for
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1 you, we are in Boston. Our number is 617-342-2004. If
2 you're going to be up there, please give us a call, let us
3 know how we can help you, and please help us.

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4 Thank you very much.
5 (Applause.)
6 CHAIRMAN McAULIFFE: Thank you, Rod.
7 Now, transportation comes under your bailiwick.
8 VOICE: Yes, it does.
9 CHAIRMAN McAULIFFE: What is the one thing I've
10 asked you to make sure of in 2004, when all of our great
11 chairs get to Boston.
12 VOICE: All the chairs get a car.
13 (Laughter.)
14 CHAIRMAN McAULIFFE: In 2000 something happened
15 to those cars, but there are going to be cars in 2004,
16 folks.
17 VOICE: (inaudible).
18 CHAIRMAN McAULIFFE: No, you get to keep them
19 the whole time.
20 Have we got our car contract out?
21 VOICE: It's actually in the final stages.
22 We're just waiting to get back to --
23 CHAIRMAN McAULIFFE: So if we see Debby Dingell
24 we should say, let's get the thing done. Great, very
25 good.

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1 OLD BUSINESS
2 CHAIRMAN McAULIFFE: Does anybody have any old
3 business to bring before the committee?
4 (No response.)
5 NEW BUSINESS
6 CHAIRMAN McAULIFFE: If not, let me move to new
7 business. Pursuant to the party's rules, the Executive
8 Committee has the authority to consider and recommend to
9 the full DNC urgent and timely resolutions. Members
10 should have in front of them three such resolutions: a
11 resolution honoring the service and sacrifice of the men
12 and women in the United States Armed Forces; a resolution
13 honoring the life and career of Governor Frank O'Bannon;
14 and a resolution honoring the life and career of Arie
15 Taylor. And that funeral is why Mayor Wellington Webb is
16 not here with us today. He is at that funeral today.
17 The Chair would now like to entertain a motion
18 to recommend these to the full DNC membership.
19 VOICE: So moved.
20 CHAIRMAN McAULIFFE: Is there a second?
21 VOICES: Second.
22 CHAIRMAN McAULIFFE: Any discussion?
23 MS. MALCOLM: Can I offer a friendly amendment

24 to the one regarding our men and women in the Armed
25 Forces? The next to the last paragraph, "Whereas, the
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1 Democratic Party recognizes the sacrifice and service" --

2 CHAIRMAN McAULIFFE: Could you do me a favor?

3 Could you pull the mike over? Thank you.

4 MS. MALCOLM: I was asking if I could offer a
5 friendly amendment to the resolution on the men and women
6 in the armed forces. As the stepmother of a son who's in
7 Iraq right now, I think this is wonderful. In the next to
8 the last paragraph where it says "The Democratic Party
9 recognizes the sacrifice and service of all soldiers,
10 sailors, airmen, marines and coast guardsmen serving at
11 home and abroad in hostile lands," I would ask if we could
12 take out "in hostile lands" because we do have men and
13 women serving in countries that are not considered hostile
14 lands as well and, since we are honoring all servicemen, I
15 would hope that we could do that.

16 CHAIRMAN McAULIFFE: All those in favor of that
17 change?

18 (Chorus of ayes.)

19 CHAIRMAN McAULIFFE: Any opposed?

20 (No response.)

21 CHAIRMAN McAULIFFE: So moved.

22 Any other additions to these resolutions?

23 (No response.)

24 CHAIRMAN McAULIFFE: Second?

25 VOICE: Second.

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1 CHAIRMAN McAULIFFE: Any discussion?

2 (No response.)

3 CHAIRMAN McAULIFFE: All in favor?

4 (Chorus of ayes.)

5 CHAIRMAN McAULIFFE: Any opposed?

6 (No response.)

7 CHAIRMAN McAULIFFE: So moved.

8 We also have another new member. We're growing
9 the Executive Committee. We have Chris Galloway, who is
10 now the President of the Young Democrats of America, who
11 has just joined us. Where is Chris?

12 (Applause.)

13 I want to tell you, I had the pleasure of being
14 in Buffalo two months ago to be the keynote speaker at
15 their dinner, several thousand strong young folks up there
16 in Buffalo. I tell you, it was exciting. These young
17 people, they are ready to go, they are ready to fight. So

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18 I want to commend Chris on that great, great conference
19 that you had up there.

20 I would also like, if I could -- executive
21 privilege here -- ask Mark Brewer to come up for a second,
22 if he could give us a quick update on how our state
23 parties are doing and how we're doing to get ourselves
24 ready for 2004.

25 MR. BREWER: Well, that's a little bit of a
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1 surprise, but a pleasant one. Thanks. What we've done
2 this summer with the ASDC and the state parties, we put
3 together a strategic plan to get us through the rest of
4 the cycle and beyond. We've established a number of
5 committees to implement that plan, ranging from
6 fundraising to training our state parties to making sure
7 HAVA is properly implemented and on down the road.

8 We're working very closely, Terry, with you and
9 the folks at the DNC in terms of making sure that our
10 state parties are getting ready, and some of these other
11 groups that we can legally work with as well, Grassroots
12 Democrats and others. So the state parties are gearing up
13 and as soon as this uncertainty about Shays-Meahan ends
14 and we finally know what the rules are we'll be able to do
15 a lot more.

16 Thanks, Terry.

17 CHAIRMAN McAULIFFE: Thanks very much.
18 (Applause.)

19 CHAIRMAN McAULIFFE: I see my great friend
20 Alvaro Cifuentes down there. They had a great summit last
21 weekend in Albuquerque, New Mexico, Hispanic summit. We
22 had 150 leaders from throughout the United States of
23 America out there, and I want to thank Alvaro. Give him a
24 great round of applause for putting that conference
25 together last week.

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1 (Applause.)

2 What I'd now like to do if I could is recognize
3 Alice Germond to make some announcements. Do you have any
4 announcements?

5 MS. GERMOND: No.

6 (Laughter.)

7 CHAIRMAN McAULIFFE: You're on my program here
8 to make some announcements.

9 MS. GERMOND: Be prompt tomorrow. The Chairman
10 always likes to start the meetings on time.

11 CHAIRMAN McAULIFFE: 10:30 we're going to start

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12 it.

13 Any other issues anyone would like to bring
14 before the committee?

15 MR. SLAGLE: We were five minutes late today.
16 We were five minutes late today.

17 CHAIRMAN McAULIFFE: I know that. Everybody
18 knows I was not happy about that, and I apologize. And we
19 did end an hour late today, which there was not much I
20 could do about it.

21 I do want to thank Helen. Where is Helen
22 McFadden?

23 MR. SLAGLE: Mr. Chairman, we forgive you.

24 CHAIRMAN McAULIFFE: Thank you.

25 Where is Helen? Poor Helen, holding up those

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1 signs. They deliberately don't look at you. I have
2 figured that deal out.

3 VOICE: You've got to put in some muscle instead
4 of just the signs.

5 CHAIRMAN McAULIFFE: That's all right. Those
6 work today.

7 MAYOR PALMER: Mr. Chairman.

8 CHAIRMAN McAULIFFE: Mayor Palmer.

9 MAYOR PALMER: I can tell people want to get out
10 of here, so I'll be as brief as I can. Of course, it's an
11 honor taking over for Wellington Webb. Definitely there
12 are some big shoes for me to fill with Wellington, but I
13 hope to do the best for the mayors.

14 There are many elections that we have
15 nationally, Democratic mayors. And I want you to know
16 that Democratic mayors represent 75 percent of the
17 population of the United States and we're really on the
18 front lines. So we're going to be even more active in
19 helping governors. We were with B.J. in Indianapolis this
20 summer and how we can work with their campaigns.

21 But I do want to make you -- there's a number of
22 races that we have, mayoral races. The regional office of
23 the DNC has a list of all of them, but I just want to
24 highlight two that are very, very important. First of
25 all, one of the godfathers of mayors in the country,

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1 highly respected, Joe Reilly, is in a very, very tough
2 fight in Charleston, South Carolina. I know that the
3 Democratic Mayors have sent him money and have asked for
4 support. He certainly needs your help.

5 Another one that was mentioned briefly is very,

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6 very important. Labor has helped, I know the DNC has
7 helped, but that's in Philadelphia with Mayor Street,
8 who's facing a very, very tough challenge. Governor
9 Rendell and others are working. We're going to be sending
10 20 mayors October the 26th to Philadelphia to the churches
11 to try to get some more movement going for him.

12 The last thing I do want to say, over the last
13 two weeks in New Jersey we were honored to have two
14 presidential candidates, one Senator John Kerry and also
15 Governor Dean, and it was at people's homes. I have to
16 tell you, all the questions -- and I can certainly
17 understand that as an America -- were about Iraq and the
18 war.

19 But also, it's important and incumbent upon us
20 to look at the race for the base, and that's in these
21 cities. There's a lot of domestic issues, urban issues,
22 that are really going to help energize the base, as well
23 as what's going on in Iraq.

24 Having said that, Minyon Moore, who works with
25 the Democratic Mayors -- we're working with a presidential
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1 -- not a debate -- a presidential forum. The date is
2 October 30th, to be held in Trenton, New Jersey. It's not
3 a debate.

4 CHAIRMAN McAULIFFE: Thank you for that
5 distinction, Mayor.

6 MAYOR PALMER: I've learned. It's a forum. All
7 the presidential campaigns have been working with us. But
8 I think it's definitely important that we need the mayors
9 involved early, often, we have the organization, and that
10 we pledge to work with you and hope that the DNC can
11 support our presidential forum so that we can really
12 discuss issues germane to American cities.

13 CHAIRMAN McAULIFFE: Thank you, Mayor.

14 (Applause.)

15 I do want to mention -- I'm glad the Mayor
16 brought that up -- as big as these three gubernatorial
17 elections that we have is also the Mayor of Philadelphia.
18 This is a race, the Republicans want it. As you know,
19 Pennsylvania is a key, if not one of the two or three
20 keys, to 2004. They want this race. They are putting
21 money into the race.

22 I spoke to Mayor Street yesterday. We sent up a
23 bunch of money yesterday. We're sending 14 staff to
24 Philadelphia. This is a big deal for us. So for all of
25 us, if we can somehow get involved. The Mayor -- I love

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1 him, very optimistic -- said: I'm up 5 or 6 points.
2 Mayor Rendell told me he was down 5 or 6 points. We're
3 somewhere in the middle of that range. But this is a big
4 deal for us with these governors, and obviously we cannot
5 lose the Mayor of Philadelphia going into next year. It's
6 absolutely critical. So I thank the Mayor for bringing
7 that up.

8 Mr. Bell.

9 MR. BELL: Thank you, Mr. Chairman.

10 Many of you know that College Democrats annually
11 has our campaign invasions. We went into South Dakota
12 last year for Senator Tim Johnson and knocked on 14,000
13 doors in a weekend, and he ended up winning that race by
14 518 votes.

15 This year we're going into Louisiana. I'm the
16 only person from Louisiana here because we've got a
17 primary tomorrow, so I'm getting out of here a little
18 later on. But I'd like to recognize one member of the DNC
19 who has stepped up and who has supported College Democrats
20 far beyond the call of duty. That's DNC member Jerry
21 McKernan from Louisiana.

22 (Applause.)

23 Jerry McKernan, DNC member Jerry McKernan, sat
24 down with College Democrats and told us that he wanted to
25 run issue ads about youth politics to erase the race

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1 politics in Louisiana, and has raised \$25,000 for the
2 College Democrats of Louisiana to run College Democrat ads
3 on radio channels in New Orleans, paid for by College
4 Democrats, erasing the color line and promoting youth
5 activism. I'd like to recognize him, and he told me to
6 give you all -- that he's down there fighting hard and for
7 you all who want to help out and support, November 7th
8 through the 9th College Democrats from around this
9 country, from your states, will be in New Orleans knocking
10 on doors, and we're going to do it for the Democratic
11 Party.

12 Thank you all.

13 CHAIRMAN McAULIFFE: Beautiful.

14 (Applause.)

15 MS. SWECKER: Mr. Chairman.

16 CHAIRMAN McAULIFFE: Ms. Swecker.

17 MS. SWECKER: Yes. A couple of my colleagues
18 had inquired if perhaps you could enlighten me, or
19 somebody on the Rules and Bylaws, about the status of the

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20 Michigan caucus? We have a lot of southern primaries that
21 are compacted between Michigan, and there was an AP story
22 today about some question about the Michigan caucuses, and
23 I just was hoping somebody could update me so I can get
24 back to my folks.

25 CHAIRMAN McAULIFFE: I think we outstanding to
0049

1 recognize Carol Khare to handle this issue if we could.

2 MS. KHARE: I'm not sure what the question is.
3 There is a challenge to one piece of the Michigan delegate
4 selection plan, but there is no change in the date of
5 their caucuses or anything else. There's nothing like
6 that going on. Right now there is, though, that we are
7 dealing with, a challenge to one element of their delegate
8 selection process.

9 MS. SWECKER: Thanks.

10 CHAIRMAN McAULIFFE: It is fair to say that all
11 dates are now set?

12 MS. KHARE: You know, the AP reporter asks me
13 that 15 times a week. And when I asked Phil McNamara
14 that, he says: Well, you know, the Chairman asks me that
15 all the time.

16 Yes, the dates are set.

17 CHAIRMAN McAULIFFE: Great, terrific. And it's
18 turned out, let me tell you, it's turned out to be a
19 great, great calendar. I think it's great for our party.
20 It really shows the true diversity of our party -- all
21 regions of our country involved in this nominating
22 process, earlier than we've ever had it before.

23 So I thank all of you on this committee who took
24 on a very thorny issue and were supportive, and I think
25 it's worked out great. I think the results of that will

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1 show us when we head toward victory next year.

2 Anybody else have anything they would like to
3 raise before I let you go to the next event?

4 (No response.)

5 Let me remind you then that the next event, the
6 District of Columbia is hosting all of us tonight for a
7 great party. It is in Salon 1, which is on the mezzanine
8 level. It started 15 minutes ago.

9 The Chair will now entertain a motion to
10 adjourn.

11 VOICES: So moved.

12 CHAIRMAN McAULIFFE: Second?

13 VOICES: Second.

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14 CHAIRMAN McAULIFFE: Any objection?
15 (No response.)
16 CHAIRMAN McAULIFFE: Meeting adjourned. Thank
17 you.
18 (Whereupon, at 7:09 p.m., the committee was
19 adjourned.)
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